



R05-13-A-066

Robert A. Ficano
County Executive

Raymond Byers
Chief Development Officer

November 30, 2012

Environmental Management Support, Inc.
Attn: Mr. Don West
8601 Georgia Avenue, Suite 500
Silver Spring, MD 20910
Phone 301-589-5318

SUBJECT: Proposal for Coalition Assessment Grant
Detroit-Wayne County Brownfields Coalition

Several active community groups in Southwest Detroit have joined with the City of Detroit, the Detroit Wayne County Port Authority and Wayne County to improve the conditions of former industrial neighborhoods that continue to plague this part of Detroit. Many sites exist in this targeted area of Detroit that cannot be redeveloped due to unknown environmental conditions. Based on the success our Coalition has achieved over the last few years, we have identified several new sites that are important to the successful redevelopment of Southwest Detroit. Some of these sites are close in proximity to successfully completed projects and others are in neighborhoods next to schools and homes.

The Coalition partners have managed successful EPA Assessment Grants individually in the past, but none has received funding since 2008. As you will read in this proposal, the need for EPA funding in this area still exists. Additional funding will allow us to continue our successful community partnership as well as our partnership with EPA and add to our growing list of success stories in Southwest Detroit.

a. Applicant Identification:

Lead Agency: Wayne County Brownfield Redevelopment Authority
500 Griswold, 30th Floor, Detroit, Michigan 48226

Coalition Partners: City of Detroit Buildings Safety Engineering and Environmental
Detroit-Wayne County Port Authority

b. Applicant DUNS: 60-3840468

c. Funding Requested:

- i. Type: Assessment
- ii. Amount: \$600,000.00
- iii. Contamination: Hazardous Substance \$450,000.00 and Petroleum \$150,000.00
- iv. Coalition

WAYNE COUNTY

BROWNFIELD REDEVELOPMENT AUTHORITY

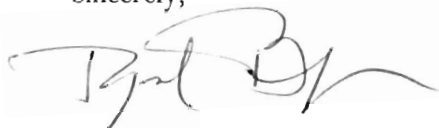
500 Griswold 30th Floor – 30th Floor • Detroit, MI 48226 • 313-224-0820 • Fax: 313-224-8458

- d. Location: Charter County of Wayne, State of Michigan
All coalition members operate within the same jurisdiction.
- e. For site-specific proposals:
Not applicable. This is a community-wide assessment proposal.
- f. Contacts:
Joan Brophy, Project Director
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Phone: 313-224-0820 Fax: 313-224-8458
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Robert A. Ficano, Wayne County Executive
500 Griswold, 31st Floor, Detroit, MI 48226
Phone: 313-224-0291 Fax: 313-224-8458
phorner@co.wayne.mi.us
- g. Date Submitted: Monday, December 3, 2012, US Postal Service
- h. Project Period:
Three (3) years beginning October 1, 2013 and ending September 30, 2016
- i. Population: (U.S. Census <http://www.census.gov/> data from 2011 American Community Survey)
- i. Wayne County Population: 1,802,096
 - City of Detroit Population: 706,585
 - ii. Population of Targeted Area: 57,317
- j. Special Considerations Checklist: Primarily Phase II Assessments
Firm Leveraging See Attachments
Mine-scarred Land
Community Experiencing Plan Closures

The narrative grant proposal and required information is attached. Should you have any questions regarding this proposal, please contact me at 313-224-0820.

Sincerely,



Raymond Byers
Chairperson

cc Deborah Orr, USEPA Region 5

WAYNE COUNTY

BROWNFIELD REDEVELOPMENT AUTHORITY

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1 Community Need

1a. Health, Welfare, and Environment

Southwest Detroit is the community targeted in this proposal. Southwest Detroit is a distinct area of the City of Detroit generally bounded by Interstate 94 and Michigan Avenue (M-12) on the north, Grand River Avenue/John C. Lodge Freeway on the east, the Detroit River on the south and the City of Dearborn on the west. Within this area, there is a long history of heavy industry due to the historic growth of the Detroit automotive industry, proximity to an international waterway (The Detroit River), an international bridge crossing to Canada, the network of highways, railways, and major thoroughfares that move people and products throughout the US and Canada. As a result, there are a disproportionate number of Brownfield sites compared to other areas of Detroit. According to the Michigan Department of Environmental Quality (MDEQ), Detroit has more Brownfield sites than any other community within the state, estimating that over 1,000 Brownfield's sites still exist within the City. The size of an average brownfield site can range anywhere from the size of a residential lot (~0.5 acres) to an industrial factory (9 acres or more). The majority of site impacts are due to the historical heavy industrial activities that have caused significant soil contamination, lead problems, and other challenges linked to public health concerns.

A recent study, conducted by the former Detroit Department of Health and Wellness Promotion (DHWP) and the Detroit Public Schools (DPS), compared the health records of students from when they were younger than 5 with their current student records to determine the potential impact of lead poisoning. Research revealed a startling fact—just 23 out of 40,000 students in the study had no lead in their bodies when tested as young children. This is an astonishing statistic under conditions where federal officials have regularly asserted that no blood lead level should be considered safe. More than half, 58 %, of the children had lead levels higher than 5 µg/dL, a level of great concern among epidemiologists. Four percent had levels greater than 10 µg/dL, the official federal lead poisoning cut-off point. The incidence of Detroit children with high lead levels is more than ten times the figure in the United States as a whole. It compares to just 5% of children aged 1 or older in the US with blood lead levels of 3.7 µg/dL or greater, a figure released by, Environmental Protection Agency for 2007-2008.

In 2004, Detroit ranked fourth among large cities for childhood lead poisoning. For Michigan, in 2007, 57 % of the statewide total of elevated blood lead level (EBL) was from Detroit, and in 2008 the percentage actually rose to 58 %, The findings correlating EBL and learning deficits are in line with studies over the last decade that have connected neurobehavioral, emotional, and learning problems with elevated blood lead levels in early childhood. Other important sources of lead contamination in the City are former smelter sites in certain residential areas. It is at such former smelter sites where both adult and children have been exposed to long-term emissions of lead dust that settled in the soil around the industrial site, as well as outside its boundaries. It has long been known that children with elevated lead levels are at increased risk for reading problems, school failure, delinquency, criminal behavior, attention deficit hyperactivity disorder, and antisocial behavior.

Southwest Detroit is impacted by the State's only oil refinery (Marathon Petroleum), a major salt mine (Detroit Salt Company), two steel mills (U.S. Steel and Severstal) and a number of industrial-oriented port facilities. This area is also home to the nation's largest single-site wastewater treatment plant serving 126 suburban communities (~4 million people). Although these companies bring thousands of jobs, their presence still may lead to negative health impacts on the local community. Additionally, as these companies continue to grow, new investment is planned. These companies may wish to expand into neighboring properties which would require an environmental assessment be done. According to the results of Southwest Detroit Environmental Vision's (SDEV) USEPA CARE project, conducted in 2007,

approximately 20% of vacant lots in Detroit are located here. Present and planned investment make this part of Detroit ripe for future growth, considering the number of redevelopment opportunities, thus the EPA site assessment grants have become more in demand within this part of town.

The area is primarily made up of two zip codes: 48209 and 48217 consisting of census tracts 5231 to 5260. Within this area, the Coalition has identified an initial eight Brownfield sites for redevelopment. Several of these proposed sites are adjacent to or very close to former Brownfield sites that the Coalition and its partner organizations have already successfully addressed using prior EPA funding and other public and private funding sources. Others have significant interest from developers and lack the environmental information necessary to move the project forward.

The mid-section of the area that stretches from I-75 along Vernor Highway is already known locally as Mexicantown and is home to the Mercado Cultural Center and the Creative Arts Center, two successful EPA-funded Coalition projects. The Creative Arts Center, developed by one of our partner development agencies, Southwest Housing Solutions, was successful in that we were able to assess and remove lead paint, asbestos, lead (from a basement shooting range that had flooded) and Underground Storage Tanks. As a result of the success of such projects, people are being drawn to the area to live and start businesses. This is evidenced by the fact that this area is one of the few places where the population has stabilized with a population of about 57,000. This success is a result of several active community groups working together in this Coalition to make things happen.

Southwest Detroit cannot fully realize its social, health and economic potential until all of the brownfields that exist are properly assessed and, as necessary, remediated. Eight sites have been identified by our community partners as significant threats to human health and the environment, and opportunities for reinvestment, with high economic impact potential, considering their proximity to successful redevelopment projects.

- **5800 Michigan Avenue:** Located immediately adjacent to one of the Coalition's most successful projects known as 5716 Wellness Center, developed by Coalition partner Southwest Housing Solutions, this is a one-acre lot with abandoned industrial building that has been identified by Southwest Housing Solutions for a day care center to expand its current facility and enhance the services available for working families. This redevelopment compliments the investment at 5716 Michigan Ave, and is consistent with public health and welfare support. The building will be renovated and a large, secure play area will be provided for the children. Before redeveloping the property, the day care and the Coalition will need to eliminate any environmental uncertainty, especially when it comes to children being exposed to surface soils with the potential to contain high levels of arsenic and lead. The developer has secured \$150,000 in cash and loans to purchase the property. The total investment is estimated at \$500,000.
- **Former Detroit Department of Public Works yard.** Located at a key commercial intersection at Livernois and West Vernor Highway, this 7-acre property separates the east side from the west side of Southwest Detroit's main business district and has been an impediment to creating the walkable, vibrant, "must-visit" community corridor. Previous environmental work was conducted by a Coalition partner agency, Southwest Detroit Business Association (SDBA). SDBA will be conducting a master planning effort involving the Urban Land Institute (ULI). A ULI team will conduct research and determine the highest and best use for the site. Determining the environmental conditions at the site, especially given the historic use of the property, will be

important in determining the ultimate use of the property. The presence of petroleum and PNAs are suspected, substances that are linked to cancer.

- **Abandoned gas station 1801 S. Fort Street and others:** Located at the intersection of Fort Street and Schaefer Highway near the entries to neighboring downriver suburbs of Lincoln Park and Ecorse, this 1/2 acre site has been a danger to the health and safety of the residents who live nearby for many years, with open tank covers and uncertainty of petroleum leakages. As one of the gateways into Southwest Detroit, it will be necessary to determine the environmental conditions of the site prior to demolition and redevelopment. In addition, there are two abandoned gas stations on Michigan Avenue that are in the vicinity of 5716 Wellness and the proposed 5800 day care redevelopment that should be assessed to determine health risks.
- **Historic Murray Building:** This is a former apartment building that has been vacant for many years and is open to trespassers so that children can get in. Southwest Housing Solutions will develop the property into seven, three-bedroom townhouses that will be available to low and moderate income families. The building will require at a minimum, a Phase I Environmental Assessment and Hazardous Materials Survey to assess the presence and amount of lead and asbestos. It is well documented that lead paint, present in many older buildings, cause learning disabilities and is linked to aggression in adolescents. USEPA assessment funding will leverage \$9.5 million in other federal and private funds.
- **Historic Broderick Building:** Similar to the Murray Building, this is another 1920's apartment building that will be redeveloped into apartments for families of low-mod income levels. The presence of lead and asbestos will need to be assessed at this site. USEPA assessment funding will leverage \$2 million in other federal and private funds. These are the type of housing projects that the Coalition will encourage because they are near to schools and other social services, and they promote the retention of families that historically have lived in the area but do not have healthy, safe and affordable housing alternatives.
- **Abandoned and burned lots on Military:** A metal powder manufacturing company (Peerless Metals) that employs 24 people in Southwest Detroit has identified nine abandoned lots (approx. 5 acres) surrounding their building to expand their footprint and invest \$1.2 million. The lots themselves are vacant with two having burned out structures. The properties are located near the former SRS Oil site known to have had tanks. Investigations need to be performed that would identify any migration of contamination onto potential redevelopment sites.
- **9400 McGraw** – Beginning in 1916, this was the site of Saxton Motor Company that was sold to Chrysler in 1917. It is now known as the McGraw Glass Plating company. It was a 2 million square foot industrial building on 39 acres that has since been demolished, leaving a large foundation slab with high potential for underground storage tanks. In addition to petroleum contamination, this site is suspected to be contaminated by industrial solvents and PNAs. Streamco has identified this site for its potential expansion, one that will cost \$15 million and create 150 jobs.
- **Former Revere Copper Site** - Waterfront Petroleum, a supplier of fuel for ships on the Great Lakes is planning a \$2 million expansion to upgrade equipment and expand service. The expansion depends on the company's acquisition of a former copper and brass plating site known to be contaminated with heavy metals.

Although these Brownfield sites offer strategic redevelopment opportunities for a vibrant part of the City of Detroit, much care and assistance is needed to properly investigate the primary underground concerns. Many of the Brownfield sites are adjacent to residential property, observed in route to and from school, work, and religious institutions.

1b. Financial Need

| Demographic | Target Community / Census Tract 5231 thru 5260 (in SW Detroit) | Detroit City | Wayne County | State (Michigan) | National |
|--|--|--------------|--------------|---------------------|-------------|
| Population | 57,317 | 706,585 | 1,802,096 | 9,876,187 | 311,591,919 |
| Unemployment | N/A | 23.1% | 11.3% | 9.3% | 7.8% |
| Poverty Rate | 32.4% | 35.5% | 25.9% | 12.5% | 11.70% |
| Percent Minority | 81.9% | 89.4% | 45.7% | 19.8% | 26.00% |
| Per Capita Income | \$12,586* | 13,965 | \$21,034 | \$24,409 | \$26,078 |
| Medium Household Income | \$26,500* | \$25,193 | \$38,479 | \$45,981 | \$50,502 |
| Percentage of Renter Occupied Housing Units | 3.5% | 48.9% | 35.3% | 27.9% | 35.4% |

Source: U.S. Census <http://www.census.gov/> data from 2011 American community Survey.

Unemployment rate are from Bureau of Labor Statistics for August 2012.

*2010 American Community Survey data. 2011 data is not available.

Along with many other metropolitan areas, Detroit has been greatly impacted by the 2008-2009 recession. Unemployment rates have risen, foreclosures and vacant buildings have increased, property values have decreased and tax revenue has declined. Detroit and the surrounding Wayne County's economic conditions can be seen in the above table. Both city and county economic statistics lag behind the state and nation in economic categories.

The economic slide that began in Michigan in early 2000s accelerated during the 2008-2009 recession years with more lost income, lost work hours and rising poverty, according to U.S. Census data. The economic slide was even more drastic in Detroit where median household income (MHI) dropped nearly a third, from \$38,009 in 2000 to \$25,193 in 2011. The MHI within the City is considerably less than the state MHI of \$45,981 and the national MHI of \$50,502. In one year (2010 to 2011), Detroit MHI dropped \$594 (from \$25,787 to \$25,193). Per Capita Income in Detroit at \$13,965 is only about 53% of the national average. Although employment has improved since 2010, Wayne County and Detroit still have very high unemployment rates compared to the rest of the nation.

The poverty rate in Detroit stood at 35.5% in 2011, compared to Wayne County's poverty rate of 25.9% and Michigan's poverty rate of 12.5%. Especially hard hit were single mothers with children younger than 18, whose poverty rate was 49.3 percent in 2011 in the City. In 2011, 25.9% of Wayne County residents (172,199 individuals) and 41% of Detroit City residents (289,699 individuals) received food stamps to meet their basic needs. It is evident that these populations suffer from both the health and financial effects of economic downturn and vacant former industrial sites that once provided jobs to the community.

One indicator of the City of Detroit's and Wayne County's financial health is the significant decrease in property value. During the great recession, average housing value in Detroit dropped more than 50

percent. In some areas of Detroit, housing values dropped more than 90 percent. Currently in Southwest Detroit, majority of the houses are valued below \$50,000 with medium home values at approximately \$25,000. As a result, the City's property tax revenue has decreased significantly. With an eroding tax base, due to population loss in Wayne County (about 207,960) and Detroit (about 198,295) over last 10 years, and a record number of homes in foreclosures in Detroit and Wayne County, the troublesome events limit the local municipalities' ability to fund any non-basic services, such as environmental site assessment that are needed to redevelop brownfield sites.

In spite of the City and surrounding Wayne County's poor economic condition, the community in SW Detroit is working diligently to reverse these trends and revitalize the SW Detroit area. The area is a multi-ethnic, multi-cultural community comprised of 42 different ethnic groups. Seventy percent of the Hispanics in the metropolitan area reside in this community, and the area schools contain about 90% of Detroit's Spanish speaking students. Southwest Detroit, and specifically the corridors slated for new development, comprises one of the most vibrant redevelopment districts in all of Detroit. A steady stream of new restaurants, retail, housing and cultural amenities are coming on line, many of which are referenced as success stories by Coalition partner agencies within this application. Further, many stakeholders in the area, including Marathon and Severstal are adding new jobs and announcing billions in reinvestment. Although this growth presents some challenges to public health, it also provides a growing number of redevelopment opportunities to support the new jobs and the indirect spending impact it will have on adjacent neighborhoods.

| Demographic | Target Community | Detroit City | Wayne County | Michigan |
|--------------------|------------------|--------------|--------------|-----------|
| Population in 2000 | 57,355 | 951,270 | 2,061,162 | 9,938,444 |
| Population in 2010 | 57,317 | 706,585 | 1,802,096 | 9,876,187 |

The table above illustrates that although the City of Detroit, Wayne County and State of Michigan saw population decreases, namely due to the decline of the auto industry in 2007 through 2008, the target community in southwest Detroit remained quite stable, bucking the trend of population loss. The effects of this stability have translated to investment and growth along certain commercial corridors resulting in a significant demand for environmental assistance from Coalition partners.

These are the many reasons the Coalition has targeted SW Detroit for EPA funding. It is an area of the City with great need, but also with great opportunity.

2 Project Descriptions and Feasibility of Success

2a. Project Description

The recession of Michigan manufacturing industries started during the early 2000s, and has generated large numbers of vacant or abandoned facilities within the City. Many of the sites are identified as Brownfield sites based on the Small Business Liability Relief and Brownfield Revitalization Act definition. The proposed Brownfield Community-Wide Assessment Grant project includes the assessment of a minimum of 17 vacant and abandoned sites, including the eight identified. These sites include former gas stations, factories and public works yard that have been identified by the Targeted Community, City of Detroit, Wayne County and Detroit Wayne County Port Authority that make up the Detroit Wayne County Brownfield Coalition (Coalition). The sites were selected based on Detroit's Master Plan of Policies, business designs, development plans, historical land use (e.g. industrial or commercial), its potential for contamination, its present and potential market value, and, most importantly, the site's impact on the community.

Detroit's Master Plan of Policies is a comprehensive, long-range plan that gives greater certainty to Detroit's future development. It addresses key elements of planning: design, environment, land use, energy, sustainability, and infrastructure – the physical landscape. The Master Plan of Policies is equivalent to a community plan as referenced in the USEPA grant guidelines. For the purposes of this proposal, the Master Plan of policies will be referred to as the Community Plan.

Building from the Community Plan for the Targeted Community, several of our Coalition partners have conducted additional planning activities that provide specific details and outputs for the Targeted Community, such as, Southwest Housing Solution's Mexicantown Vernor/Bagley/Vista Design. In 2011, Southwest Housing Solutions and the Detroit Collaborative Design Center of the University of Detroit Mercy School of Architecture redesigned a 20-block area in the targeted area. Over a six-month period, over 75 individuals representing community groups and other stakeholders participated in focus groups, workshops and on site tours to determine the best vision to connect this growing retail area with the Riverfront and other vibrant neighborhoods in the targeted area. This plan allowed for the successful redevelopment of a Brownfield site into a Creative Arts Center. The Creative Arts Building (an art incubator housing artists and landscape businesses) was a project of the Coalition, receiving EPA Revolving Loan funding that leverage funds from the State of Michigan Department of Environmental Quality, private foundations and Detroit-based community lenders. The project successfully removed lead-contaminated paint and concrete from the building (a former police station with a firing range) and leaking underground oil tanks and contaminated soils from the property, eliminating ongoing health concerns at the site.

In addition, beginning spring of 2013, another coalition partner, Southwest Detroit Business Association, will be engaging the Urban Land Institute in a planning study for sites identified in this project. The 8 sites selected for this project fit in with the community plan, design plans and planning study for the Targeted Community.

On all properties the coalition will conduct environmental assessments, hazardous material surveys as needed, cleanup planning activities as appropriate and continue to provide community outreach to keep the Targeted Community involved during environmental activities and development planning. The coalition will also meet with secured and potential developers to discuss cleanup plans and develop redevelopment plans. The coalition leaders (City of Detroit, Wayne County and Port Authority), will provide project management and oversight of all project activities. The project will include: (1) workplans, (2) ESAs, (3) Geographic Information System (GIS) analysis, and (4) Community Outreach.

A workplan detailing the assessment activities will be prepared to ensure that all work conforms to applicable assessment standards and regulations as required by USEPA, and the Michigan Department of Environmental Quality (MDEQ), ASTM E1527-05, "All Appropriate Inquiry Rule," and ASTM E1903-97, respectively. A project timeline will be included in the workplan to ensure assessment activities are completed on schedule and prior to the grant expiration date.

Based on the Phase I ESAs results, Phase II ESAs will be performed in order to determine the presence or absence of contamination, as well as to comply with due care obligations. The City of Detroit Buildings, Safety Engineering, and Environmental Department, Environmental Affairs (EA) will utilize an existing GIS database as one of the tools to identify key deliverables for ultimately achieving the project's outcome. These efforts will allow EA the ability to perform preliminary screening for Phase I ESA, track the number of sites selected for Phase II ESA, track the number of sites for post assessment activities, as well as, identify

the sites where remediation is required. The GIS database will encourage redevelopment by providing pertinent information at the onset of the project.

Our project contains key elements that give it a high likelihood of success: strong community participation, recent and comprehensive community planning efforts that focus on the Targeted Community and major transportation infrastructure investments that create the need for restored development sites as new business is drawn to the area. Successful implementation of these efforts, with the appropriate funding to carry them out, will allow the community to realize its vision for a revitalized community with safe, clean neighborhoods and improved health for its residents.

2b. Budget for EPA Funding, Tracking and Measuring Progress, and Leveraging Other Resources

The primary use of this grant will be to investigate sites known to or suspected of having environmental contamination that the community partners have identified as having the greatest development potential in their neighborhoods. Funds will be primarily used for Phase II ESA activities. The funds will also be used for ongoing planning and community outreach activities as they relate to the activities funded by this grant and the environmental justice and health impacts of redevelopment on the community. The specific tasks are:

| Budget Categories | Project Tasks | | | | | |
|---------------------------|--------------------------------|-----------------------------------|--|--|------------------------------------|----------------|
| (programmatic costs only) | Task 1 - Work Plan and QAPP | Task 2 - Planning and Outreach | Task 3 - Environmental Investigations - Hazardous | Task 4 - Environmental Investigations - Petroleum | Task 5 - Reporting and Closeout | Total |
| Personnel | | | | | | 0 |
| Fringe Benefits | | | | | | 0 |
| Travel | | | | | 4,000 | 4,000 |
| Equipment | | | | | | 0 |
| Supplies | | | | | | 0 |
| Contractual | 6,000 | 26,000 | 405,000 | 135,000 | 24,000 | 596,000 |
| Other (specify) _____ | | | | | | 0 |
| Total | 6,000 | 26,000 | 405,000 | 135,000 | 28,000 | 600,000 |

Task 1 - Work Plan and QAPP The composition of the requisite Work Plan to EPA along with applicable federal grant application forms is expected to take 16 hours to complete at a rate of \$60.00 per hour. The Quality Assurance Project Plan (QAPP) will be completed by the environmental contractor(s) selected by the Coalition to complete the environmental investigations and is expected to cost no more than \$5,000. Selection of professional consultants will comply with 40 CFR 31.36.

Task 2 - Planning and Outreach This task will begin with community notification of the award. A kick-off event will be conducted that will include Coalition members, partners, other interested parties from the community, and local and federal government officials. Quarterly meetings with the Coalition partners will continue throughout the duration of the grant. It is estimated that the cost for these meetings will be approximately \$26,000 to pay for written materials, translation services (e.g., Spanish and Arabic),

signage at affected sites, and transportation for tours. Other funding for this activity will be secured privately if needed.

Task 3 - Environmental investigations - Hazardous The Coalition will contract with one or more environmental professionals to conduct Phase I and Phase II Environmental Site Assessments at sites known or suspected to be contaminated by hazardous materials. This task will be conducted for petroleum-contaminated sites as well (See Task 4, below.) At sites planned for demolition or renovation that are suspected of containing lead and/or asbestos, hazardous materials surveys will be conducted in accordance with ASTM standards. Selection of consultants will comply with procurement provisions contain in 40 CFR 31.36. Costs per activity are:

- At least ten (10) Phase I Site Assessments at a cost of \$3,000 each. Total cost \$30,000
- At least nine (9) Phase II Site Assessments. Total cost \$349,000
- At least four (4) Hazardous Materials Surveys at a cost of \$6,500 each. Total cost \$26,000

Task 4 - Environmental Investigations - Petroleum The sites identified are suspected to have petroleum contaminants based on the history of the sites. Costs per activity are:

- At least seven (7) Phase I Site Assessments at a cost of \$3,000 each. Total cost \$21,000
- At least six (6) Phase II Site Assessments. Total cost \$114,000

Task 5 - Reporting and Closeout Quarterly progress reports will be done in compliance with EPA requirements and will include data on property where funds are being used. Other reporting will include EPA Form 5700-52A for Minority and Women Business Entity Utilization and Federal Financial Reports SF-425. It is estimated this task will take 400 hours over the life of the grant at a rate of \$60.00 per hour for a total of \$24,000. Travel costs of \$4,000 to Brownfield training events including the National Brownfields Conference are also included here for key representatives of the Coalition.

Our system of tracking and measuring progress will be based on two elements. First, progress will be measured against the outputs identified in the work plan developed under the cooperative agreement. This will be the key document in identifying outputs and the timing of those outputs. This progress will then be included in quarterly reports submitted to the USEPA. Second, the Coalition will be tracking progress based on the USEPA's Property Profile Form and the ACRES online tracking system. This will include (a) basic site information, (b) the site's previous and present use, (c) summary information on the results of environmental assessments, (d) information on cleanup action, (e) cleanup funding information, (f) redevelopment and redevelopment funding information, and (g) ownership information.

We will measure the following **outputs**: Acres per property; Assessments started/completed, No Cleanup Required, Types of contaminants found, Acres of greenspace created, Engineering and Institutional controls installed (where and what type), Cleanup plans, Redevelopment underway, Funds leveraged, Jobs created, Health monitoring studies started/completed.

We will achieve the following **outcomes**: Improve the long term health of residents, Create temporary construction jobs and permanent jobs for residents, Bring economic and beneficial reuse to Brownfield properties, Maintain constructive, long-term partnerships to foster community development. The most

important outcome of this project will be minimizing the exposure of children, our most sensitive population, to hazardous substances that exist in abandoned and shuttered structures.

By strategically targeting its grant funds, the Coalition will successfully **leverage** approximately \$65 million in funding to complete redevelopment at its selected sites:

- Together, the Coalition partners have \$1.6 million USEPA Revolving Loan Funds to address environmental cleanup activities once sites are assessed. (These are considered federal funds and are not included in the above leverage amount.)
- Marathon Petroleum, located in this area, committed to investing a minimum of \$40 million to create greenspace around their plant to provide residents with a buffer and improve the overall landscape for residents and workers.
- A streetscape project along West Vernor Highway championed by Southwest Detroit Business Association (SDBA) will mean investment of \$6.8 million. This funding will be used to update street lighting for energy-efficiency, and construct sidewalks and landscaping to promote pedestrian traffic. Funding for this project is from a combination of sources including the Michigan Department of Transportation, Detroit, JP Morgan Chase, Community Fund of Southeast Michigan and Local Initiative Support Corporation.
- Private investment by companies like Peerless Metals, Waterfront Petroleum and Streamco (evidenced by attached letters) will total approximately \$18.2 million.

The Coalition works with various economic development agencies that provide additional leverage into specific projects through tax incentives and direct investment. The final amount leveraged will depend largely on the types of additional ventures (e.g., Industrial, commercial, retail or greenspace) planned for the site. However, the following funding sources are readily available to provide gap financing to redevelopment projects: (a) MDEQ grants and loans are available for demolition and environmental cleanup and have leveraged EPA cleanup funds in past Coalition projects, (2) Tax abatements through the local government provide incentives for industrial ventures, (3) federal New Markets Tax Credits are available to commercial projects that qualify (all of the Targeted Community meets the low income census tract criteria), (4) Detroit and Wayne County receive US Housing and Urban Development Community Development Block Grant funding annually that will be available for specific projects.

Detroit and Wayne County have a history of leveraging funds through State of Michigan grant funding, cost recovery funds, private foundation donations, and private developers. For example, Detroit recently leveraged funds through a cost recovery action of a former Brownfield site cleanup in which \$250,000 assisted in the cleanup activities for two EPA Brownfield cleanup projects (Former Sears Auto site and Globe Building site) that were awarded in 2007. USEPA assessment grant funds will allow the Coalition to continue to leverage state funding for site preparation activities (e.g., demolition and remediation).

2c. Programmatic Capability and Past Performance

The lead agency for the USEPA grant is the Wayne County Brownfield Redevelopment Authority. Joan Brophy, a Development Officer for Wayne County and the Director of Brownfields Programs will provide management services related to the Cooperative Agreement. Ms. Brophy has over 20 years of experience in development work in Wayne County with a strong background in state and federal Brownfields incentives, including tax increment financing and EPA Grants for Site Assessment and Brownfields Revolving Loan Funds.

A key member of the Coalition is the Detroit Buildings, Safety Engineering & Environmental - Environmental Affairs (EA) project team. EA members are highly trained technical professionals that include certified Professional Engineers and professionals that have attained a Master's degree in Science. The lead contact person for the City as part of the Coalition is Mr. Paul T. Max. As General Manager of EA, Mr. Max will provide oversight and management of the EA team's activities within the coalition. With over 28 years of environmental health and industrial hygiene experience, Mr. Max will provide the expertise to assure conformance with current environmental laws, regulations, and standards.

John Kerr is the Economic Development Director for the Detroit Wayne County Port Authority. In that capacity, Mr. Kerr oversees the Ports Authority's development finance programs, and its federal and state grant programs. In his 14 years with the Port Authority, John has secured over \$30 millions in various federal and state grants, including three consecutive EPA Brownfield Assessment Grants and the Port Authority's first EPA Revolving Loan Fund.

In the event the lead member of any of the Coalition partners vacates his or her position, the partners will have an individual identified that will act as their alternate through the duration of the grant period. Specific responsibilities of each partner agencies will be described in the Memorandum of Understanding that will be executed once the award is granted.

None of the Coalition partners have had any adverse audit findings on prior EPA grants.

The agencies that constitute the Coalition collectively have been awarded a number of USEPA Brownfield Assessment and Cleanup grants. Each partner of the Coalition developed Work Plans that were approved by the USEPA and successfully entered into Cooperative Agreements with the USEPA. The Coalition Partners were in compliance with all grant requirements. Quarterly reports, and financial status reports were submitted on time and project accomplishments are continuously being updated in ACRES. Contractors were selected in accordance with procurement procedures outlined in 40 CFR 31. The specific outcomes and achievements for current grants for each partner are described below:

The Wayne County Brownfield Redevelopment Authority was awarded USEPA Community-Wide Site Assessment funding in 2008 (\$200,000 for Hazardous Materials and \$200,000 for Petroleum) which became operational in 2009. The funds are fully expended resulting in 14 sites assessed. Outputs consisted of: six (6) Phase I and eight (8) Phase II Assessments, seven (7) Due Care Plans, and three (3) Hazardous Materials Surveys. The grants were closed in 2012. Five (5) redevelopments are in process and three (3) are seeking financing. These ventures are expected to leverage close to \$180 million in additional private and public investment. Outcomes will be updated at end of year with updates in ACRES. Wayne County is presently managing three EPA Revolving Loan Fund grants. One funded by the American Recovery and Reinvestment Act in 2010, will be closed out by December 31, 2012. FederalReporting.gov records have been maintained for this grant.

Detroit Buildings, Safety Engineering & Environmental - Environmental Affairs (EA) was awarded a \$200,000 USEPA Brownfield Site Cleanup Grant in 2007. Cleanup Grant funded remediation activities were completed at an abandoned industrial building known as the Globe Building, located on the downtown Detroit riverfront. The cleanup consisted of soil remediation through excavation and backfilling. Work has been successfully completed, all of the grant funds have been drawn down and the grant was closed December 30, 2010. EA was able to leverage over \$40,000 as a cost share to the grant to complete the cleanup. EA was successful in remediating the site in less than one (1) year of the grant

award. Outputs included a Remediation Plan, Work Plan, Health and Safety Plan and Cleanup Closure Report. The project was updated in ACRES and Property Profile Forms were completed and submitted at the close of the grant. As a result of the cleanup, additional funding was leveraged by the State of Michigan to develop the adjacent property and prepare for the purchase and development of the Globe Building into the State Natural Resources Office and Educational Center. EA was able to leverage over \$250,000 in additional environmental funding to spur development within the area, and over \$20 million in total redevelopment for the Globe Building.

The Detroit Wayne County Port Authority has operated and completed three USEPA Brownfield Cooperative Agreement programs dating back to 2004. Each award included \$200,000 for hazardous material and \$200,000 for petroleum substance. Each award deployed funding on 6-8 Phase I ESAs and 3-5 Phase II ESAs, for both private and non-profit development throughout Detroit and Wayne County. All funding provided to the Port Authority was drawn down. Compliance was met for each award and ACRES was used to record success stories. The Port Authority's Assessment Program helped leverage over \$200 million in total redevelopment. Successful completion of all three awards took place and each was closed out, with the last completed in 2010. The Port Authority was awarded a \$1 million Revolving Loan Fund, which is currently open. Anticipated investment and closure is expected in the first quarter of 2013.

3 Community Engagement and Partnerships

3a. Your Plan for Involving the Affected Community

The project includes a very strong community outreach component in the form of the Community Technical Advisory Committee (CTAC). The Targeted Community is the home to many active community groups that care deeply about the conditions of their neighborhood. Five (5) community and business groups have committed to partner with the Coalition and agreed to participate in the CTAC. CTAC members will assist with identifying and prioritizing brownfield sites for assessments, serve as the voice of the community, and assist with cleanup and redevelopment planning.

Stakeholders of the Coalition are public entities that inherently operate in very open ways. We will continue operating this way and look for more creative ways to engage other community stakeholders. We will conduct monthly meetings that are open to the public, and minutes of these meetings will be sent to all stakeholders and attendees.

Under previous cooperative agreements with the USEPA, each stakeholder of the Coalition has developed community outreach strategies to generate inclusiveness throughout the program life. To effectively communicate the goals and opportunities presented by having these funds, stakeholders of the Coalition have created newsletters, both electronic/ internet based, and hard copy, to inform CTAC partners and communities of Brownfield program opportunities.

The Coalition partners have in the past conducted community education sessions in English and Spanish (as requested) to build the community's capacity to understand and develop positions on Brownfield redevelopment issues critical to the community. New partners from Government, private consultants and other environmental agencies will be sought to enhance the community's capacity for decision-making. In addition, the coalition will continue to provide community outreach and education in broader scope, simple by having the ability to leverage the community-based non-profits with expertise in these areas.

3b. Partnerships

To foster community collaboration, the three stakeholders that form the Coalition have been meeting monthly since January 2003. This Coalition will expand, forming a CTAC. The community partners, identified in this application, represent non-profit community development corporations, business associations, land developers, and local units of government. As a result of these meetings, several projects have been identified and are currently in various stages of community outreach, inventorying, and environmental assessment. This collaboration has provided a greater awareness among the stakeholders of the local resources, expertise, and organizational goals.

The three Coalition Steering Committee stakeholders (City of Detroit, Wayne County and the Port Authority) will ensure effective implementation of grant activities and execute ideas and projects discussed within the larger CTAC. We will look to the MDEQ to provide guidance on site remediation and funding for cleanup. We will coordinate with Detroiters Working for Environmental Justice to link the unemployed and underemployed to jobs that are created by Coalition activities. Detroiters Working for Environmental Justice can provide trained and qualified local residents to assist in certain technical aspects of assessment activities through a USEPA job training grant that they previously received.

Due to the ever widening health issues, the Coalition will work closely with Detroit and Wayne County's Health Departments during the planning phase of this project for information sharing, public outreach and risk reduction in order to improve the overall health and well-being of residents and visitors. These health departments are responsible for developing current health profiles and risk reduction data, evaluating the performance of programs and facilitation community health plan development and providing medical services to the uninsured. We will maintain open lines of communication with our health department throughout the projects, in an effort to address public health and environmental issues that may arise from assessment activities.

3c. Key Community-Based Organizations

Southwest Detroit Environmental Vision (SDEV): SDEV will serve as a member of the CTAC. Their role will be to assist in the identification of sites throughout the targeted assessment area. They will disseminate project related information to the residents within the Targeted Community. They will aid in evaluating data received from assessment activities in order to spur site redevelopment. And, finally, they will assist with public events and community outreach.

Detroit Economic Growth Corporation (DEGC): The DEGC is the lead development agency for the City of Detroit. The DEGC provides funding for the reuse of brownfield sites by leveraging state and local incentives. DEGC staff will support the coalition as a community partner by identifying additional funding that will leverage EPA's investment using all available funding sources.

Detroit Working for Environmental Justice (DWEJ): DWEJ is organized to empower individuals, communities and community groups in southeast Michigan to educate, advocate and organize for cleaner healthier communities and environments. DWEJ will play a key role in the CTAC, as an active community representative with EPA Training Grant experience. They will offer a pipeline of trained and qualified local residents to work on select projects. Further, they will assist with the identification of potential brownfield sites, review development plans and report to residents.

Southwest Housing Solutions (SHS): SHS will participate in the Coalition as part of the CTAC. As a non-profit developer, they have worked with our coalition partners and others to build and restore

residential, commercial and retail properties within the Targeted Community. SHS utilized EPA funding from the coalition partners to assess the extent of asbestos and lead in three recent development projects. SHS has a proven track record for procuring and deploying EPA funds for successful redevelopment projects in the Targeted Community. Further, SHS, in collaboration with the Coalition, was the winner of a Phoenix Award at the U.S. EPA Brownfield Conference in 2011.

Southwest Detroit Business Association: The Southwest Detroit Business Association supports our community's vision for a healthy, vibrant neighborhood. The association is a coalition of businesses and community interests committed to facilitating the enhancement of a stable economically healthy southwest Detroit and its neighboring communities.

4 Project Benefits

4a Welfare and/or Public Health

Assessment activities will be the impetus for redevelopment, eliminating site contaminants and mitigating health concerns (e.g., increased cases of childhood asthma, elevated blood lead levels in children). Site assessments are needed to dictate the correct course of action used while mitigating the public's exposure to contaminants. The Detroit Institute for Population Health and the Wayne County Department of Health and Human Services will be integrated into the outreach and mitigation process to help in measuring the impact we have on the present statistics. By facilitating environmental site assessments, the Coalition will be able to determine the level of threat or risk that exists on a particular parcel and its impact within the Targeted Community and initiate appropriate action to reduce any threats that are discovered.

The public in the Targeted Community will be notified prior to assessment activities being undertaken by public announcement and other community outreach activities. Outreach activities will be designed to explain the scope and goals of the project, any potential health concerns, and site specific information about potential end uses, if available. Community input regarding site selection and potential redevelopment will be achieved through the Community Technical Advisory Committee (CTAC). During assessment activities, every effort will be made to safeguard the health and well being of residents in the area. Once redevelopment is complete, the proposed end use of the sites will fit into the existing and proposed community plans because they have included the concerns and recommendations of the CTAC.

This project will provide social benefits by creating a more vibrant community through improving public health, creating greenspace, and redeveloping unused sites. The Coalition's project at 5800 Michigan Avenue is a good example of how we expect to tackle environmental conditions in the area that will ultimately improve the health of our children. The building will be renovated into a day care center with a large, secure play area. Before redeveloping the property, the day care and the Coalition will need to eliminate any environmental uncertainty, especially when it comes to children being exposed to surface soils with the potential to contain high levels of arsenic and lead.

The quantitative benefits realized by implementing the assessment grant will be the inventory of seventeen (17) budgeted sites and will result in the elimination of blight. The Targeted Community is also a mixed use community encompassing industrial, commercial, and residential development. Residential development will be especially desirable since the community has experienced a stable population over the last ten years and a high level of home ownership, demonstrating that this is a community where people want to live. As such, the need for multi-family residential development in specific areas has increased.

4b. Economic Benefits and/or Greenspace

This project will provide economic benefits by creating a more vibrant community through business investment and job creation. The new jobs are an important piece in the re-invention of the Detroit area workforce. Plant closures that have plagued the region since the early 1980s continued into the 2000s. From 2007 to 2012, the loss of manufacturing and related jobs in Detroit has resulted in the highest unemployment rate in Michigan. Significant plant closures are evidenced by Department of Labor WARN Notice lists, included as part of this proposal, the most notable being the shut down of the US Steel plant in 2008 that laid off 2,038 workers and the permanent closure in 2011 of American Axle Manufacturing's plant that eliminated the last 251 out of 1,500 employees that once worked in Detroit. Fortunately, Ford Motor, Chrysler and GM have recently announced plans to re-hire workers that had been laid off over the 2007-2011 timeframe.

The revitalization resulting from our project offers opportunities to create jobs within walking distance and along existing bus lines and increase the local tax base. The first step to get to the point of redevelopment is to determine site conditions. Once site conditions are determined, private investment can occur and permanent jobs will be created. Based on the project activities, the Coalition anticipates putting a minimum of 58 acres of former contaminated industrial and commercial land back on the tax roll, as many as 17 sites total, leveraging \$65 million in private funding and creating over 150 new jobs for local residents. With the looming budget deficits at the City and County levels, these efforts will be effective in increasing tax revenues.

The demand for affordable and equitable housing and our efforts to provide it under this project will lead to a need for more greenspace in the area. Assessment activities will be used to support the continued redevelopment of greenspace and new opportunities for recreation. Under past USEPA Assessment Grants, each coalition partner has assisted in conducting environmental assessment activities to support recreation projects. A good example of this is the Port's support of a Mexicantown-Corktown Greenlink initiative that was the impetus for walking and bike trails in the Targeted Area. By concentrating on the redevelopment of Brownfields, open space and parks within Detroit are protected from an increase in development pressure, sure to arise due to the imminent investments in transportation infrastructure described earlier. In addition, a strong partnership has been forged with many non-profit development organizations across the network of each coalition partners. Priority projects and proposed reuses being considered by the Targeted Community are consistent with the community plan for recreational and commercial economic development, as well as the Port's efforts to redevelop the Port of Detroit.

With respect to other non-economic benefits, the Rouge River, a major tributary of the Detroit River, is a USEPA Area of Concern. The Rouge watershed will be indirectly improved by assessment activities. The Rouge River has 9 beneficial use impairments: Tainted Fish/Wildlife Flavor, Fish Deformities/Tumors, Degradation of Benthos, Drinking Water Restrictions, Beach Closings, Degradation of Aesthetics, and Loss of Fish/Wildlife Habitat. Further, the Rouge River has obvious bank denuding and habitat destruction. Environmental assessment, cleanup, and redevelopment will reduce pollution by reducing runoff. The recent designation of the Detroit River as an International Wildlife Refuge, the development of multiple greenway projects, efforts to restore the Great Lakes, and other initiatives to clean up the Rouge River, the Detroit River and their shorelines, will work in concert with this project to improve the quality of our natural waterways and increase greenspace in the Targeted Community.

4c. Environmental Benefits from Infrastructure Reuse/Sustainable Reuse

Throughout SW Detroit, there is existing infrastructure that provides natural gas, electricity, and water, a significant advantage when competing for developers that are also entertaining undisturbed greenspace (i.e., rural, woodland, former farm land, etc.) to house their developments. The area is also served by an adequate number of bus lines through the Detroit Department of Transportation that link to other bus lines serving adjacent communities. As Brownfield sites throughout our proposed area are assessed and redeveloped they will be served by the existing sewer, power, water and transportation lines that are already available. The sewage treatment and water treatment plants are adequate to supply any new needs that come forward. Likewise, electrical and natural gas services are already present.

The region in which the Targeted Community lies recently completed the analysis that will determine construction of mass transit. The present plan consists of development of a light rail system that will link Detroit neighborhoods together and to outlying communities. Several national financial institutions and foundations are positioned to invest as much as \$100 million in this system. This type of system will provide equitable access to public transit around the region and allow low-income and unemployed residents in the Targeted Community better access to jobs while remaining in the area where they have historically lived.

The Detroit Riverfront Conservancy, a non-profit partner with the City of Detroit and several major downtown businesses, has been constructing a pedestrian walkway along the eastern bank of the Detroit River known as the Detroit Riverwalk. The project has made significant strides over the last several years toward making riverfront a destination for pedestrians and bikers, and was featured as a tour during the National Brownfield Conference held in Detroit several years ago. A two-year development plan is now in place that plans to connect the eastern portion of the Riverwalk (from Belle Isle to Downtown) to the 188-acre area south of downtown to create a new public park at an entrance to Southwest Detroit. This extended walkway and park will connect to other parks in Southwest Detroit, including the Mexicantown Corktown Greenlink neighborhoods. Several existing and new streets will be developed, including a new Riverside Drive, that will be pedestrian-friendly so that local residents and visitors can easily access the Riverfront.

In FY 2011, SEMCOG was awarded a Sustainable Communities Regional Planning Grant through the Department of Housing and Urban Development (HUD). As a result, the entire Southeast Michigan region (which includes the Targeted Area) has been designated with Preferred Sustainability Status (PSS), meaning applicants for certain other HUD discretionary grants can be awarded 2 bonus points on their applications. Presently, Detroit and Wayne County are partnering in a HUD-funded project that is a demonstration pilot for deconstruction of abandoned homes. Structures in the Targeted Area were identified for deconstruction by our local community partners. The building materials will be recycled instead of going to a landfill and there will be a reduction in blight and illegal dumping in neighborhoods where children are at risk for exposure to such conditions.

With the incentives provided by the USEPA grant, reuse of existing infrastructure and use of sustainable practices cannot help but be encouraged. Preserving, rebuilding and using physical infrastructure such as sewers, water systems, utilities, roads, and sidewalks that already exist is a priority, particularly because it is the primary focus of the Detroit Master Plan of Policies and the other community plans undertaken by our community partners. Efforts under this grant will also support preserving public infrastructure like churches, schools, recreation facilities, social service agencies, banks, among many others. None of the funds will be used to expand development into underserved areas.

Appendix 3

Special Considerations Checklist

Please identify (with an **X**) if any of the below items apply to your community or your project as described in your proposal. EPA will verify these disclosures prior to selection and may consider this information during the selection process. Describe how each consideration applies to your proposal and/or attach documentation.

- ☐ Community population is 10,000 or less
- ☐ Federally recognized Indian tribe
- ☐ United States territory
- ☐ Applicant assisting a Tribe or territory
- ☒ Targeted brownfield sites are impacted by mine-scarred land
- ☐ Targeted brownfield sites are contaminated with controlled substances
- ☐ Community is impacted by recent natural disaster(s) (2005 or later). To be considered, applicant must identify here the timeframe and type of natural disaster.
- ☒ Project is primarily focusing on Phase II assessments
- ☒ Applicant demonstrates firm leveraging commitments for facilitating brownfield project completion by identifying amounts and contributors of funding in the proposal and have included documentation
- ☒ Community experiencing plant closures (or other significant economic disruptions) (2007 or later), including communities experiencing auto plant closures due to bankruptcy or economic disruptions. To be considered, applicant must identify here the timeframe and name of the plant recently closed and jobs lost, or reason for other significant economic disruption.
- ☐ Applicant is a recipient or a core partner of a HUD-DOT-EPA Partnership for Sustainable Communities (PSC) grant that is directly tied to the project area, and can demonstrate that funding from a PSC grant has or will benefit the project area. To be considered, **applicant must attach documentation** which demonstrates this connection to a HUD-DOT-EPA PSC grant.
- ☐ Applicant is a recipient of an EPA Brownfields Area-Wide Planning grant
- ☐ Community is implementing green remediation plans.

III.C Threshold Criteria for Assessment Grants

Applicant Eligibility

The Detroit - Wayne County Brownfields Coalition (the "Coalition") is a collaboration of three eligible entities: The City of Detroit ("Detroit"), The Wayne County Brownfield Redevelopment Authority ("Wayne County") and The Detroit Wayne County Port Authority (the "Port"). Detroit is a local unit of government, the Wayne County Brownfield Redevelopment Authority is a redevelopment agency created pursuant to Public Act 381 of the State of Michigan, and the Detroit Wayne County Port Authority is a governmental agency created under Public Act 639 of the State of Michigan and operates as an agent of Detroit and Wayne County. Each of these entities meets the eligibility criteria to apply for a USEPA Assessment Cooperative Agreement. Each has, on its own, successfully managed EPA Cooperative Agreements from prior rounds of funding. Letters from the members agreeing to be part of the Coalition and describing their roles are attached.

Letter from the State or Tribal Environmental Authority

A letter from the Michigan Department of Environmental Quality supporting this Coalition Assessment Grant is attached.



Robert A. Ficano
County Executive

Raymond Byers
Chief Development Officer

November 16, 2012

Mr. Raymond Byers
Wayne County
500 Griswold, 30th Floor
Detroit, MI 48226

Dear Mr. Byers:

As you know, the Wayne County Brownfield Redevelopment Authority, the City of Detroit and the Detroit Wayne County Port Authority have committed to form the Detroit-Wayne County Brownfields Coalition that will administer U.S. Environmental Protection Agency (EPA) grant funding, if awarded. The Wayne County Brownfield Redevelopment Authority will be the lead agency for the grant. As the lead, we will be responsible for general oversight and documentation of outcomes and outputs from the project.

By forming the coalition, we are eligible to apply for the maximum amount of funding (\$600,000) to perform assessments on sites potentially contaminated with hazardous substances and/or petroleum-based chemicals within a targeted investigation area in Wayne County. In addition to applying for EPA funding, the Coalition can research other funding opportunities related to its mission of eliminating hazardous conditions and promoting reuse of former industrial sites. We can leverage each others resources and continue to plan for redevelopment in a regional, collaborative way.

The Wayne County Brownfield Redevelopment Authority is a redevelopment authority created by state statute, and is therefore considered an eligible entity for this grant. Our partners in the Coalition are also eligible entities and have successfully managed prior PEA grants. We are pleased to be a partner with the coalition, and look forward to collaborating through the Detroit-Wayne County Brownfields Coalition.

Respectfully,

Joan Brophy
Program Manager

cc: Ms. Deborah Orr, USEPA Region V
Mr. Don West, EMS Inc.
Mr. John K. Kerr, Economic Development
Mr. Paul Max, City of Detroit



CITY OF DETROIT
BUILDINGS, SAFETY ENGINEERING AND ENVIRONMENTAL DEPARTMENT
ADMINISTRATION

COLEMAN A. YOUNG MUNICIPAL CENTER
2 WOODWARD AVENUE, FOURTH FLOOR
DETROIT, MICHIGAN 48226
WWW.DETROITMI.GOV

November 7, 2012

Raymond Byers
Chairperson
Wayne County Brownfield Redevelopment Authority
500 Griswold, 10th Floor
Detroit, MI 48226

SUBJECT: Letter of Commitment to the Detroit – Wayne County Brownfield Coalition
Proposal for FY 13 USEPA Brownfields Community Wide - Assessment Grant

This letter serves as a commitment from the City of Detroit, Buildings Safety Engineering, and Environmental – Environmental Affairs to the Detroit – Wayne County Brownfield Coalition in response to your request for commitment of our proposal to the United States Environmental Protection Agency (USEPA) for Brownfield grants under the Small Business Liability Relief and Brownfields Revitalization Act (“Brownfields Law”, P.L. 107-118).

The Coalition is requesting \$600,000 to perform community wide – assessments for hazardous substances and petroleum sites within the targeted investigation area. The targeted investigation area, Southwest Detroit, is generally bounded by the city of Dearborn (north), the cities of Melvindale, River Rouge, and Lincoln Park (south), and the largest city in the state of Michigan, Detroit (east).

The City of Detroit is the center of the southeast Michigan region, and the hub of economic activity for the state. However, the current economic recession has caused significant hardship to the city of Detroit. According to the Bureau of Labor Statistics, Detroit has the highest unemployment rate (23.1% in April 2012) among the 50 largest cities in the United States. Economic recession has resulted in significant loss of manufacturing jobs in the city of Detroit. The loss of manufacturers has created numbers of abandoned industrial and commercial properties. In order to attract new investment and jobs, the city must concentrate its efforts on rehabilitating and redeveloping abandoned brownfields. This federal funding would be a key element in the city's plans.

The city of Detroit is a local unit of government as defined by 40 CFR Part 31.3, Local Government, and is therefore considered as an eligible partner for this grant. The Coalition's proposal will ensure that the abandoned and contaminated properties in the project area are accurately assessed prior to remediation, leading to redevelopment and leveraging investment dollars that will improve the area economically, socially, and most importantly, environmentally.

If you have any questions or need additional information, feel free to contact me at 313-471-5108.

Respectfully,

Paul T. Max
General Manager

cc: Ms. Deborah Orr, USEPA Region V
Mr. Don West, EMS Inc.
Ms. Joan Brophy, Wayne County
Mr. John Kerr, DWCPA
Mr. Nathan Ford, BSEED
Mr. Raymond Scott, BSEED



DETROIT/WAYNE COUNTY PORT AUTHORITY

November 26, 2012

Mr. Raymond Byers
Wayne County
500 Griswold, 10th Floor
Detroit, MI 48226

Dear Mr. ~~Byers~~ ^{Byers}:

Please accept this letter as a commitment from the Detroit/Wayne County Port Authority (DWCAP) to assist and support the effort of the Detroit-Wayne County Brownfields Coalition, which we have agreed to collaborate on with the City of Detroit Department of Buildings Safety Engineering, and Environment – Environmental Affairs, and your Wayne County Brownfield Redevelopment Authority. As I'm sure you are aware, currently the United States Environmental Protection Agency (USEPA) is soliciting proposals for Brownfield Assessment funding, which assists communities in investigating challenged, and potentially contaminated, sites.

By developing a strategic coalition, we are able to apply for the maximum amount of funding (\$600,000) to perform assessments on sites potentially contaminated with hazardous substances and/or petroleum-based chemicals within a targeted investigation area. The targeted investigation area is commonly referred to as southwest Detroit, and generally bounded by the City of Dearborn (north), the Cities of Melvindale, River Rouge, and Lincoln Park (south), and City of Detroit (east). Further, by forming this coalition, we eliminate the need to compete against each other, can leverage each others resources, and plan for brownfield redevelopment in a more regional, collaborative way.

The DWCPA is a special-purpose government entity created by the Michigan State Legislature, and is therefore considered as an eligible entity for this grant. We were pleased to be asked to partner with the Wayne County Brownfield Redevelopment Authority, and look forward to future collaboration through the Detroit-Wayne County Brownfields Coalition. If you have any questions or need additional information, feel free to contact me.

Respectfully,

A handwritten signature in black ink, appearing to read "John", is written over the word "Respectfully,".

John Jamian
Executive Director



RICK SNYDER
GOVERNOR

STATE OF MICHIGAN
DEPARTMENT OF ENVIRONMENTAL QUALITY
LANSING



DAN WYANT
DIRECTOR

October 30, 2012

Mr. Raymond Byers, Chair
Wayne County Brownfield Redevelopment Authority
500 Griswold, 30th Floor
Detroit, MI 48226

Dear Mr. Byers:

SUBJECT: Letter of Acknowledgment Regarding the United States Environmental Protection Agency Brownfield Assessment Grant Proposal

The purpose of this letter is to respond to the Detroit-Wayne County Brownfield Coalition's (DWCBC) request for acknowledgment of a proposal to the United States Environmental Protection Agency (EPA) for a brownfield grant under Title II, Subtitle A, of the Small Business Liability Relief and Brownfields Revitalization Act of 2002 (the Brownfields Law). The Department of Environmental Quality, Remediation and Redevelopment Division, is supportive of cooperative community-based redevelopment efforts and has reviewed the information you provided.

The DWCBC that includes the city of Detroit, the Wayne County Brownfield Redevelopment Authority, and the Detroit-Wayne County Port Authority, is applying for a combined \$600,000 assessment grant, which can be used to conduct assessment activities at eligible brownfield sites in the communities. The applicant is considered eligible for this award as a coalition of general purpose units of local government.

Should the EPA provide this brownfield grant to the DWCBC, it would allow the communities to promote brownfield redevelopment and reuse, and improve the communities' economic development and environmental conditions. If you need further information or assistance, please contact Mr. Ron Smedley, Brownfield Coordinator, Remediation and Redevelopment Division, at 517-373-4805, or you may contact me.

Sincerely,

Susan Erickson, Chief
Brownfield Redevelopment Unit
Program Support Section
Remediation and Redevelopment Division
517-241-8707

cc: Ms. Deborah Orr, USEPA Region 5
Mr. Ron Smedley, DEQ

DETROIT ECONOMIC GROWTH CORPORATION

500 GRISWOLD STREET SUITE 2200 DETROIT MI 48226 313.963.2940 FAX 313.963.8839

November 13, 2012

Mr. Raymond Byers, Chair
Wayne County Brownfield Redevelopment Authority
500 Griswold, 30th Floor
Detroit, Michigan 48226

Re: Detroit-Wayne County Brownfield Assessment Coalition

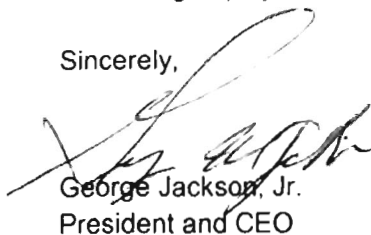
Dear Mr. Byers:

Detroit Economic Growth Corporation (DEGC) is the lead development agency for the City of Detroit. As such, we assist real estate developers, community groups and businesses in identifying and securing incentives that allow them to invest in their businesses and create jobs for our residents.

Brownfield redevelopment is a critical part of the City of Detroit and Wayne County's progress towards making this City a more vibrant place in which to live, work and play. DEGC provides incentives for the reuse of Brownfield sites through state and local incentives. The Detroit-Wayne County Brownfield Assessment Coalition's approach to bringing businesses and the community together to achieve common development goals is an important one. Each of the Coalition partners is experienced in managing EPA grants, ensuring that EPA will achieve a significant return on its investment.

DEGC staff is ready to support of the Coalition as a community partner by identifying additional funding that will leverage EPA's investment and by working with the community groups to match the needs of our businesses to those of our neighborhoods. Our staff will take an active role the structuring of projects using all available funding sources.

Sincerely,



George Jackson, Jr.
President and CEO

Cc: Art Papapanos





**Detroiters
Working for
Environmental
Justice**

November 2, 2012

Joan Brophy
Detroit - Wayne County Brownfield Coalition
500 Griswold Street, 10th Floor
Detroit, Michigan 48226

Dear Ms. Brophy,

SUBJECT: Letter of Commitment/Support for the Detroit - Wayne County Brownfield Coalition
2013 BROWNFIELD Assessment Grant: Hazardous & Petroleum Materials

The Detroit – Wayne County Brownfield Coalition (DWCBC) is submitting a proposal to the U.S. Environmental Protection Agency (USEPA) for participation in the Community Wide Brownfield Assessment Grant within the city of Detroit, county of Wayne, Michigan. Detroiters Working for Environmental Justice (DWEJ) is in full support of this grant effort and will be partnering with the Coalition and commits its resources to assist with the proposed grant activities.

DWEJ is organized to empower individuals, communities and community organizations in Southeast Michigan to educate, advocate and organize for cleaner, healthier communities and environments. DWEJ is dedicated to empowering urban residents to take a meaningful role in the decision-making process surrounding environmental concerns in their own communities. Our recent and continuing work to grow the base of trained, qualified green industry workers in Detroit and the Metro area, as well as in playing a leadership role in developing Michigan's State Environmental Justice Plan, well aligns with the mission of the DWCBC.

This grant will help the DWCBC in its initiatives to improve the environment and stimulate environmentally sound economic development. DWEJ trainees have worked on a number of Brownfield assessment grant funded projects with members of the Coalition that have resulted in redevelopment of designated sites.

DWEJ is committed to partnering with the DWCBC and playing a key role in the following:

- Member of the Community Technical Advisory Committee (CTAC) as a community representative. Assist with identifying Brownfield sites, review development plans and report updates to the residents.
- Assist in preparing a pipeline of trained and qualified local residents to work on brownfield assessment grant funded projects. Over the last four years, DWEJ has trained over 400 residents in relevant skills including OSHA, lead and asbestos abatement, 40-hour HazWOper, and Phase I/II environmental site assessments.
- Assist with community outreach. Notify the resident's of upcoming meetings, events, and project updates. Identify any community concerns, recommendations and/or projects that need to be addressed by CTAC.



**Detroiters
Working for
Environmental
Justice**

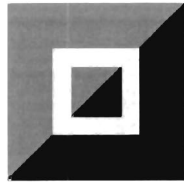
- Environmental Justice Advocate. Notify the group of Environmental Justice issues affecting the resident's from Brownfield sites. Work with the community and CTAC to resolve any issues and assist with the protection of public health and the environment.

The Community Wide Brownfield Assessment Coalition Grant is an excellent means for identifying environmentally impacted properties and spurring development within our community. We will work with the DWCBBC to fulfill the grant obligations, which will improve the quality of life for the residents of the targeted investigation area.

Sincerely,

Guy O. Williams,
President & CEO
Detroiters Working for Environmental Justice
4750 Woodward Suite 406
Detroit, MI 48201

cc: Ms. Deborah Orr, USEPA Region V
Mr. Paul Max, BSEED
Mr. John K. Kerr, Detroit/Wayne County Port Authority



SOUTHWEST DETROIT

B U S I N E S S A S S O C I A T I O N

November 15, 2011

Ms. Joan Brophy
Detroit-Wayne County Brownfields Coalition
500 Griswold, 10th floor
Detroit, Michigan 48226

Dear Ms. Brophy:

Southwest Detroit Business Association is excited to support the Detroit-Wayne County Brownfields Coalition (DWCBC) through participation in the Community Technical Advisory Committee (CTAC).

Established in 1957, the Southwest Detroit Business Association supports our community's vision for a healthy, vibrant neighborhood. The Association is a coalition of businesses and community interests committed to facilitating the continuation and enhancement of a stable, economically healthy Southwest Detroit and its neighboring communities. As you can see, our mission closely aligns with the mission of the DWCBC. The Association will bring its network of residents and businesses to the CTAC.

SDBA is a real estate developer and our projects include the renovation of two historic buildings in the area the Coalition is looking to focus on. SDBA has been working on the redevelopment of a former DPW Site for the last 15 years that sits in the middle of a major commercial corridor in Southwest Detroit. Environmental issues and liability have posed a significant impediment to the transfer of this property. Environmental assessments are needed to move negotiations forward and this funding would assist with that. As an experienced developer, SDBA is ready move the redevelopment of this property forward as we continue to focus our efforts on transforming this major commercial corridor.

I want to thank coalition members for their leadership in seeking funds to evaluate and clean up brownfields in Detroit and Wayne County. I look forward to working with you to redevelop Brownfield sites in our community, along with proposals to redevelop those sites.

Sincerely,

Kathleen Wendler, SDBA President

2752 WEST VERNOR HIGHWAY DETROIT, MI 48209-1516
T 313.842.0986 F 313.842.6350 WWW.SOUTHWESTDETROIT.COM

BUSINESS BUILDING COMMUNITY. COMMUNITY BUILDING BUSINESS.



Southwest Detroit Environmental Vision

8701 W. Vernor Hwy
Detroit, MI 48209
Tel: (313) 842-1961
Fax: (313) 842-2158
www.sdevweb.org

November 15, 2012

Joan Brophy
Detroit - Wayne County Brownfield Coalition
500 Griswold Street, 10th Floor
Detroit, Michigan 48226

SUBJECT: Letter of Commitment/Support for the Detroit - Wayne County Brownfield Coalition
2013 BROWNFIELDS Assessment Grant: Hazardous & Petroleum Materials

This letter is in response to our participation and support to the United States Environmental Protection Agency (USEPA) 2013 Brownfields Assessment Grant. The Southwest Detroit Environment Vision (SDEV) has met with the Detroit - Wayne County Brownfield Coalition (DWCBC), reviewed the information you provided and concurs with our role within the DWCBC efforts to participate in evaluation and provide community outreach.

SDEV is a nonprofit organization and since its inception in 1993 has been working to improve the environment and economy by communicating environmental risks and solutions, being advocates for improved community development, and expanding common ground to address issues such as air/water quality, contaminated sites, pollution prevention, environmental justice and education to the community.

SDEV has historically contributed to Brownfield projects and participated in collaborative efforts to evaluate requests for Brownfield funding assistance. We have worked with the city in multiple partner projects and have extensive experience in community collaboration as a designated EPA-CARE community and in other coalitions.

SDEV commits to support the project based on the following information. The DWCBC is requesting \$600,000 to provide assessments in Detroit to identify environmental impediments that are a hindrance to redevelopment. SDEV will serve as a member of the Community Technical Advisory Committee (CTAC). Our role will be specifically related to: 1) assisting in identifying sites throughout the targeted assessment area; 2) disseminating project related information to the residents within the communities; 3) aid in evaluating data received from assessment activities in order to spur site redevelopment; and 4) assist with public events and community outreach. We understand our activity, as needed, would be funded through the grant.

The DWCBC proposal will garner funding for potential redevelopment by assessing parcels that will enhance our business district and that will improve the area economically, socially, and most importantly, environmentally. We appreciate this opportunity to work with you in a collaborative manner.

Sincerely,

Ms. Kathy Stott, Executive Director

cc: Ms. Deborah Orr, USEPA Region V
Mr. Paul Max, BSEED
Mr. John K. Kerr, Detroit/Wayne County Port Authority



November 1, 2012

Ms. Joan Brophy
Detroit-Wayne County Brownfields Coalition
500 Griswold, 10th Floor
Detroit, MI 48226

SUBJECT: Letter of Commitment/Support for the Detroit - Wayne County Brownfield Coalition
2013 BROWNFIELDS Assessment Grant: Hazardous & Petroleum Materials

Dear Ms. Brophy:

We at Southwest Housing Solutions are excited to be an economic and community development partner in the Brownfields Coalition that has been formed between the City of Detroit Buildings Safety Engineering and Environmental Department, the Wayne County Brownfield Redevelopment Authority and the Detroit Wayne County Port Authority. This letter will confirm that we will participate in the Coalition's Community Technical Advisory Committee.

Environmental assessment funding is essential to real estate development efforts in Southwest Detroit. As a non profit developer, we work with all of our coalition partners and others to build and restore residential, commercial and retail properties. Three of our recent successes were the completion of our Family Wellness Center, also known as 5716 Wellness, the Creative Arts Center and Piquette Square. These real estate developments utilized EPA funding from the coalition partners to both assess the extent of asbestos and lead in the buildings and to remove what was discovered.

5716 Wellness' final investment of \$11.3 million came from many different resources and has resulted in a Wellness Campus that provides medical and dental care, mental health, child care and college educational classes for the 100,000 residents residing in Southwest Detroit.

The Creative Arts Center transformed an abandoned police station that was once a conspicuous eyesore into a community facility for the arts and urban gardening. The center is the first of its kind in Detroit. Southwest Housing Solutions partnered with 555 Nonprofit Gallery and Studios, which, in turn, is collaborated with many area art organizations to provide diverse and instructive programming and resources at the center. Our organization also partnered with a landscaping company to redevelop a portion of the building into a retail farm and garden outlet.

In addition, another project is known as Piquette Square which houses homeless veterans and was the recipient of the 2011 National Brownfields Association Phoenix Award for Community Development. Piquette Square received support from the Brownfield Coalition.



Housing Main Office: 1920 25th Street Suite A • Detroit, MI 48216-1435 • 313.841.3727 main •
313.841.3734 fax
Housing Opportunity Center: 1920 25th Street Suite B • Detroit, MI 48216-1435 • 313.841-9641 main •
313.841-9647 fax
Se habla Español • www.swsol.org



Equal Opportunity Housing



Equal Opportunity Employer

We look forward to working on economic and community development projects that will improve the welfare of our Southwest Detroit residents as part of the Coalition.

Sincerely,

A handwritten signature in black ink that reads "Janay Mallett". The script is fluid and cursive, with the first name "Janay" and last name "Mallett" clearly distinguishable.

Janay Mallett
Real Estate Development Specialist



Robert A. Ficano
County Executive

November 26, 2012

Mr. Raymond Byers
Chief Development Officer
Wayne County
500 Griswold 30th Floor
Detroit, MI 48226

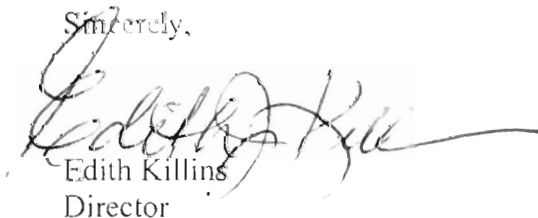
Dear Mr. Byers:

The Wayne County Department of Health and Human Services is excited to hear that the Wayne County Brownfield Redevelopment Authority, the City of Detroit and the Detroit Wayne County Port Authority have committed to form a coalition that will target Southwest Detroit for Environmental Protection Agency funding to improve the health and welfare to the sensitive populations in this area.

My staff would like to participate in the coalition's coordinating activities and provide insight and additional resources as the project moves forward to assess and redevelop environmentally-challenged sites.

Please let us know how we can be of additional assistance with this project.

Sincerely,



Edith Killins
Director

Cc: Joan Brophy

EJK:dsd



1151 Taylor
Detroit, Michigan 48202-1732
Phone 313-324-9710
Fax 313-324-9709
www.ipohhealth.org

November 30, 2012

Loretta V. Davis, MSA
President & CEO

Joan Brophy
Detroit-Wayne County Brownfield Coalition
500 Griswold Street, 10th Floor
Detroit, Michigan 48226

Executive Committee

Cynthia Taueg, MPH, DHA
Board Chair

Veda Sharp, MSW
Chair Elect

Barbara Murray
Secretary/Treasurer

Jean Chabut, BSN, MPH
Adrienne Hinnant-Johnson, Esq.
Isadore King, CPA

Board Members

James Blessman, MD, MPH
Adnan Hammad, PhD
Jeffrey Hausman
Osvaldo Rivera, MSW
Joseph Wilson

Dear Ms. Brophy:

SUBJECT: Letter of Support for the Detroit-Wayne County Brownfield Coalition Proposal for FY2013 USEPA Brownfields Community-Wide Assessment Grant

The Institute for Population Health (IPH) is pleased to provide this letter of support for your proposal to the United States Environmental Protection Agency (USEPA) for FY2013 Brownfields Community-Wide Assessment Grant. Through a governance agreement with the Detroit Department of Health and Wellness Promotion, the Institute for Population Health (IPH) is committed to providing essential public health services which includes assisting with environmental health and risk based assessments.

IPH has reviewed the information provided and supports the coalition's proposals based on the following information. The Detroit-Wayne County Brownfield Coalition is requesting \$600,000 to perform community-wide assessments for hazardous substances and petroleum sites. IPH will work with the Coalition during the planning phase of this project to share information and assist with public outreach.

The City of Detroit is the center of the southeast Michigan region, and the hub of economic activity for the state. However, Detroit also has one of the highest poverty rates in the United States, and suffers from disinvestment and abandonment of its once productive industrial areas. In order to attract new investment and jobs, the city must concentrate its efforts on minimizing health risks while rehabilitating and redeveloping abandoned brownfields. This federal funding is a key element in the city's plans.

The Detroit-Wayne County Brownfield Coalition's proposal to perform community-wide assessments for hazardous substances and petroleum sites in Southwest Detroit will lead to improved quality of health, increased community awareness and support, and potential redevelopment that will improve the area economically, socially, and most importantly, environmentally.

Sincerely,

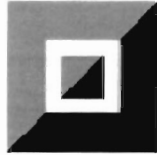
Bruce M. King, MPH
Vice President Environmental Safety and Preparedness

cc: Ms. Deborah Orr, USEPA Region V
Mr. Paul T. Max, BSEED
Mr. John K. Kerr, Detroit/Wayne County Port Authority

Have a Healthy Day

Detroit- Wayne County Brownfields Coalition Assessment

Firm Leveraging Commitments



SOUTHWEST DETROIT
BUSINESS ASSOCIATION

**Southwest Detroit Greenway
Phase III: West Vernor Streetscape Improvements
Woodmere to Clark
Total Project Cost \$6.83 Million
2.3 Miles of**

New Light Poles, Underground Wiring, LED Lights, Sidewalks and Landscaping

I. Proposals Approved **\$4,310,000**

| | |
|-------------------|-------------|
| MDOT | \$2,500,000 |
| City of Detroit | \$1,000,000 |
| Kresge Foundation | \$ 500,000 |
| JPMorgan Chase | \$ 200,000 |
| CFSEM | \$ 60,000 |
| LISC-Detroit | \$ 50,000 |

II. Proposals Pending

- DTE Energy
- Ford Motor Company/Fund
- Kresge Foundation
- Knight Foundation
- Hudson-Webber Foundation

III. Proposals Under Discussion

- Kellogg Foundation
- Skillman Foundation
- Wayne County
- Ilitch Holdings

IV. Partners

- City of Detroit Department of Public Works (DPW)
- City of Detroit Public Lighting Department (PLD)
- City of Detroit Planning & Development Department (P&DD)
- Community Foundation for Southeast Michigan (CFSEM)
- DTE Energy
- Hudson-Webber Foundation
- JPMorgan Chase
- Kresge Foundation
- LISC-Detroit
- Michigan Department of Transportation (MDOT)
- MGM Grand Detroit
- Next Energy
- Southeast Michigan Regional Energy Office
- State Representative Rashida Tlaib, District 12
- U.S. Senator Carl Levin
- WARM Training
- West Vernor & Springwells Business Improvement District (BID)



November 21, 2012

Raymond Byers
Wayne County EDGE
500 Griswold, 30th Floor
Detroit, MI 48226

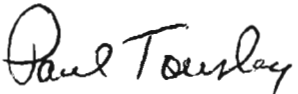
Dear Mr. Byers:

It is my understanding that Wayne County, the City of Detroit and the Detroit Wayne County Port Authority are working together in a cooperative manner to reduce the effects of Brownfields on the community. As a long-time business owner in Southwest Detroit, I commend your efforts and wish you great success.

Peerless Metal Powders manufactures its products by using automotive by-products, steel turnings and cast iron borings that normally are sold to foundries and steel mills for re-melting. Our facilities use a dust collection system that is safe for the environment and the residents in the community and effectively recycles the products for reuse.

Peerless is prepared to commit to spending a minimum investment of \$1,200,000.00. This investment reflects the purchase new dryer equipment at a cost of almost \$1 million, and possible construct a new manufacturing building adjacent to our existing facilities in Southwest Detroit on property we are in the process of assembling. This investment will enable Peerless to increase its production by over 50% which eventually will require more than eleven additional employees.

Sincerely,


Paul Tousley, President.

Peerless Metal Powders & Abrasive

124 South Military • Detroit, Michigan 48209
(313) 841-5400 Fax (313) 841-0240

STREAMCO, INC.

24442 Michigan Avenue, Dearborn, Michigan 48124
(313) 565-2800 Fax: (313) 565-6182

November 28, 2012

Raymond Byers
Wayne County EDGE
500 Griswold, 30th Floor
Detroit, MI 48226

Dear Mr. Byers,

It is my understanding that Wayne County, the City of Detroit and the Detroit Wayne County Port Authority are working together in a cooperative manner to reduce the effects of Brownfields on the community. Streamco, Inc. is currently looking for an approximately 25 – 30 acre site on which to construct a large logistics facility. The cost to construct the facility will be in excess of \$15 million. The project is anticipated to create 150 jobs. The current locations being considered are in Dearborn and Detroit. A key location that is being considered in Southwest Detroit will require significant environmental work should we decide to locate there. The access of funds to assist with site assessment would be a significant inducement to locate the facility in that area.

Sincerely,



Hal Rosin

cc: Beth Gotthelf, Esq

WATERFRONT PETROLEUM
TERMINAL COMPANY

November 28, 2012

Raymond Byers
Wayne County EDGE
500 Griswold, 30th Floor
Detroit, MI 48226

Dear Mr. Byers:

It is my understanding that Wayne County, the City of Detroit and the Detroit Wayne County Port Authority are working together in a cooperative manner to reduce the effects of Brownfields on the community. As a long-time business owner in Southwest Detroit, I commend your efforts and wish you great success.

Established in 1993, Waterfront owns two facilities in Southwest Detroit (the new Detroit River Facility and the Rouge River Facility). Through our operator, Waterfront Petroleum Terminal Company, we are a long-time fuel and energy supplier to the City of Detroit as well the manager and operator of our local and regional petroleum storage facilities. Waterfront's terminals provide warehousing and distribution capabilities for local, regional, and international petroleum product trade, including support for affiliate company marketing efforts and contract operations for third party companies. Waterfront's new ship re-fueling station at the West Jefferson location opened in 2010 and is the first new location on the Great Lakes in over 50 years. It is one of only two U.S. based docks serving the Great Lakes fleets and the only refueling dock capable of handling large maritime vessels on the American side of the Detroit River.

The West Jefferson Avenue facility was formally owned by the City and used for its Public Lighting Department. It was idled in 1999 when the City's Public Lighting Department switched from burning fuel oil in favor of natural gas. Waterfront saw an opportunity to transform what had become surplus property for the City, into a privately owned and operated facility which could be of commercial use and beneficial for its surrounding stakeholders. Consequently, Waterfront purchased the property from the City and began operations on the site in 2007.

At the time of purchase in 2007, the approximately 9.5892-acre facility consisted of seven large above-ground storage tanks, product transfer pipelines, and a 1200-foot marine dock structure on the Detroit River. Through years of use prior to City ownership, the property had significant environmental challenges that required remediation prior to use. Waterfront addressed those environmental challenges. Waterfront also began extensive repair and construction projects to bring the facility up to current industry and governmental standards for a commercial storage and distribution facility. As a result, the facility is now capable of both inbound and outbound distribution of a wide range of liquid commodities by intermodal means of transportation, including rail, truck, and marine. Its location

provides strategic access to the National and International roadway, rail, and Seaway transportation system.

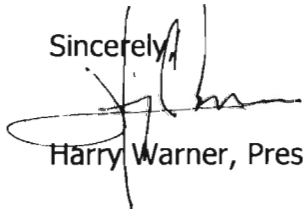
Waterfront is proposing to purchase an additional 6.2 acres of property to its west from the City that was the former Revere Cooper plant and also used for experiences associated with the Manhattan Project. In addition, Waterfront proposes to purchase an approximately 100 foot strip of property to its north from the City that is part of the former Public Lighting Department Property. The purchases would allow Waterfront to renovate and expand its facility to provide infrastructure and capabilities of trans-shipment of difficult to handle commodities i.e., trucking and rail car loading/unloading and barge shipments of liquid asphalt and petroleum commodities. Another opportunity is providing additional dockside re-fueling capabilities to large maritime vessels transiting the Great Lakes seaway.

Waterfront is prepared to commit to spending a minimum investment of \$2,000,000.00 between 2011 and 2013 for this project, which is anticipated to lead to the addition of at least 5 jobs but more important, lead to increase spin off business in the community from the significantly increased truck traffic into the facility. These trucks also fuel at the local stations, hire local repair facilities, eat at the local restaurants, and shop in the local stores.

Additionally, Waterfront has also discussed purchasing the balance of the Lighting Department Property, demolition the former power plant and then redeveloping the site for alternative energy production and/or further expansion of the current Waterfront business. The total investment and job creation for this project has not yet been determined.

A site assessment grant would provide a significant incentive to making the above investments because of the significant environmental challenges of the former Lighting Department Property and former Revere Cooper Property Waterfront is looking to acquire.

Sincerely,

A handwritten signature in black ink, appearing to read "Harry Warner", written over a horizontal line.

Harry Warner, President

Detroit- Wayne County Brownfields Coalition Assessment

Community Experiencing Plant Closures

Summary of WARN Notices (Worker Adjustment and Retraining Notifications Act)

Source: <http://www.michigan.gov/mdcd/>

| Year | Company | Type | Layoffs | Notice Attached |
|------|----------------------------------|---------------|---------|-----------------|
| 2007 | Chrysler | Plant Closing | 911 | Not accessible. |
| 2007 | Solar Stamping & Manufacturing | Plant Closing | 107 | Not accessible. |
| 2007 | Lear Corporation | Plant Closing | 354 | Not accessible. |
| 2008 | Flint Special Services | Plant Closing | 125 | Attached. |
| 2008 | US Steel | Plant Closing | 2038 | Attached. |
| 2008 | Detroit Electro-Coating | Plant Closing | 106 | Attached. |
| 2008 | Diversified Distribution Systems | Plant Closing | 59 | Attached. |
| 2008 | Arvin Meritor | Plant Closing | 47 | Attached. |
| 2009 | Bing Metals Group | Plant Closing | 360 | Attached. |
| 2009 | Caracao Pharmaceuticals | Plant Closing | 280 | Attached. |
| 2009 | Detroit Media Paarnetdhip | Plant Closing | 200 | Attached. |
| 2009 | American Axle Manufacturing | Plant Closing | 41 | Attached. |
| 2009 | Bing Metals Group | Plant Closing | 66 | Attached. |
| 2009 | FormTech | Plant Closing | 61 | Attached. |
| 2010 | Michigan Waste to Energy/Covanta | Plant Closing | 150 | Attached. |
| 2010 | Syncreon | Plant Closing | 103 | Attached. |
| 2011 | Chrysler Detroit Axle | Plant Closing | 390 | Attached. |
| 2011 | American Axle Manufacturing | Plant Closing | 261 | Not accessible. |
| 2012 | Automotive Components Carrier | Plant Closing | 70 | Attached. |
| 2012 | Hostess Brands | Plant Closing | 65 | Attached. |
| 2012 | Starcom | Plant Closing | 80 | Attached. |

WARN Notices - 2007

| Notice # | Date Rec'd | Company Name | City | County | Type | Layoffs |
|----------|------------|--|------------------|-----------|---------------|---------|
| 2007324 | 12/12/2007 | <u>A.C.N.</u> | Farmington Hills | Oakland | Plant Closing | 288 |
| 2007323 | 12/13/2007 | <u>Citizens Republic Bancorp</u> | Farmington Hills | Oakland | Plant Closing | 63 |
| 2007321 | 12/21/2007 | <u>Fluid Routing Solutions, Inc.</u> | Detroit | Detroit | Mass Layoff | 243 |
| 2007313 | 12/13/2007 | <u>Chrysler Corporation</u> <u>(Sterling Hts Ass'y)</u> | Sterling Heights | Macomb | Mass Layoff | 1146 |
| 2007311 | 12/12/2007 | <u>A.C.N.</u> | Gwinn | Marquette | Plant Closing | 142 |
| 2007307 | 12/10/2007 | <u>Android Industries, LLC</u> | Warren | Macomb | Mass Layoff | 111 |
| 2007305 | 12/10/2007 | <u>Ideal Merchandising</u> | Statewide | Statewide | Plant Closing | 30 |
| 2007304 | 12/7/2007 | <u>Johnson Controls, Inc.</u> | Rockwood | Wayne | Plant Closing | 95 |
| 2007303 | 12/7/2007 | <u>Johnson Controls, Inc.</u> | Taylor | Wayne | Plant Closing | 159 |
| 2007301 | 12/5/2007 | <u>Children's Home of Detroit</u> | Warren | Warren | Plant Closing | 105 |
| 2007297 | 11/30/2007 | <u>Chrysler Corporation - Jefferson North</u> | Detroit | Detroit | Plant Closing | 911 |
| 2007293 | 11/28/2007 | <u>Elder-Beerman</u> | Norton Shores | Muskegon | Plant Closing | 15 |
| 2007291 | 11/26/2007 | <u>Advance Nursing Center</u> | Inkster | Wayne | Plant Closing | 78 |

WARN Notices - 2007

| Notice # | Date Rec'd | Company Name | City | County | Type | Layoffs |
|----------|------------|--|-----------------|-----------|---------------|---------|
| 2007100 | 4/13/2007 | ABN AMRO ABN-AMRO | Madison Heights | Oakland | Plant Closing | 158 |
| 2007096 | 4/12/2007 | Deckerville Metal Systems Metal-Systems | Deckerville | Sanilac | Plant Closing | 117 |
| 2007091 | 4/4/2007 | Johnson Controls, Inc. Controls, Inc. | Plymouth | Wayne | Plant Closing | 87 |
| 2007086 | 3/29/2007 | Chrome Craft Corporation Chromcraft Corporation | Highland Park | Wayne | Mass Layoff | 49 |
| 2007084 | 3/27/2007 | Continental Structural Plastics | Petoskey | Emmet | Plant Closing | 156 |
| 2007082 | 3/26/2007 | Link Technologies Link Technologies | Brown City | Sanilac | Mass Layoff | 70 |
| 2007080 | 3/26/2007 | Tec-Mar Distribution Services Tec-Mar Distribution Services | Lansing | Clinton | Plant Closing | 42 |
| 2007074 | 3/19/2007 | Collins & Aikman | Adrian | Lenawee | Plant Closing | 68 |
| 2007073 | 3/15/2007 | GM Powertrain GM Powertrain | Saginaw | Saginaw | Plant Closing | 226 |
| 2007072 | 3/15/2007 | D.O.C. Optics Corporation D.O.C. Optics Corporation | Southfield | Oakland | Plant Closing | 128 |
| 2007071 | 3/12/2007 | Schoeller Arca Systems Schoeller Arca Systems | Detroit | Detroit | Plant Closing | 107 |
| 2007070 | 3/14/2007 | Lear Corporation Lear Corporation | Detroit | Detroit | Plant Closing | 354 |
| 2007069 | 3/9/2007 | Pine River Plastics Pine River Plastics | St. Clair | St. Clair | Plant Closing | 430 |

COPY *Levin*

Flint Special Services

DLEG Director's Office

11355 Stephens Road
Warren, MI 48089
(586) 467-1500

DEC 15 2008

December 9, 2008

The Honorable Kenneth Cockrel
City of Detroit
Executive Office
Coleman A. Young Municipal Center
2 Woodward Ave., Suite 1126
Detroit, MI 48226

Economic Development Director
State of Michigan Labor & Economic Growth
6111 W. Ottawa
P.O. Box 300004
Lansing, MI 48909

Re: Notice of Closing

ATTN: Economic Development Director

In accordance with the Worker Adjustment and Retraining Notification Act 29 USC, Section 2102 et seq., you are hereby notified that a mass layoff will occur at:

Flint Special Services
3685 Central Ave.
Detroit, MI 48210

The mass layoff is expected to be permanent. The entire bargaining group will be laid off. A list of employees including job title and classification is attached. Bumping rights do not exist. The name and telephone number of a company official to contact for further information is:

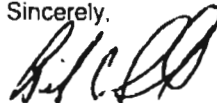
Richard C. Silverwood
Vice President Industrial Relations
Flint Special Services
11355 Stephens Road
Warren, MI 48089
Phone: (586) 467-1460

The name and address of the Chief Representative of the Union is:

Mr. Kevin Moore
Teamsters Local Union No. 299
2741 Trumbull Avenue
Detroit, MI 48216

Less than sixty (60) days notice is being given because we were just advised on December 9, 2008 by our customer that our business is expected to end on or about January 5, 2009.

Sincerely,



Richard C. Silverwood
Vice President Industrial Relations

RECEIVED

DEC 16 2008

Certified Mail 7007 3020 0000 7308 3440

RAPID RESPONSE
WORKFORCE PROGRAMS



Great Lakes Works
No. 1 Quality Drive
Ecorse, Michigan 48229

December 4, 2008

VIA CERTIFIED MAIL

Deborah Hennessey
Michigan Department of Labor and Economic Growth
Bureau of Workforce Programs
Workforce Transition Division, Rapid Response Section
201 North Washington Square, 5th Floor
Lansing, MI 48913

Dear Ms. Hennessey:

The purpose of this letter is to notify you regarding the layoff of certain employees affected by the Company's intention to temporarily idle the operations at Great Lakes Works, Ecorse and River Rouge, Michigan, due to the recent major and unanticipated downturn in the United States and global economy, and the resultant sharply lower demand for the plant's products. Following is information relevant to this matter.

1. Name and address of employment site where layoffs will occur:

Great Lakes Works
#1 Quality Drive
Ecorse, MI 48229

2. Names of units which are affected: All units.
3. Planned Action: Temporary shutdown of operations.
4. Shutdown and associated layoffs will commence on or after December 7, 2008
5. The attached lists indicate the job titles and number of employees affected, or who might be affected.
6. Existence of bumping rights: Pursuant to labor agreements with USW.
7. Name, address and telephone number of Company official to contact for further information:

Karl G. Kocsis
Manager of Employee Relations
United States Steel Corporation, Great Lakes Works
1 Quality Drive
Ecorse, MI 48220

RECEIVED

DEC 09 2008

RAPID RESPONSE
WORKFORCE PROGRAMS

313-749-1670

8. Notices are also being sent to:

Mr. Leo Gerard
President
United Steelworkers
Five Gateway Center
Pittsburgh, PA 15222

Michael D. Bowdler
Mayor
City of River Rouge
10600 W. Jefferson Ave.
River Rouge, MI 48218

Herbert W. Worthy
Mayor
City of Ecorse
3869 W. Jefferson Ave,
Ecorse, MI. 48229

The information in this notice is based upon the best information available to the Company as of this date and is being provided as promptly as practicable in light of the extraordinary and rapidly declining business circumstances.

Very Truly Yours

A handwritten signature in black ink, appearing to read 'KOK', with a horizontal line extending to the right.

Karl G. Kocsis
Manager, Employee Relations
United States Steel Corporation
Great Lakes Works

cc: Chong-Anna Canfora, Director
Rapid Response Section
Michigan Department of Labor & Economic Growth
611 West Ottawa Street, 4th Floor
P.O. Box 30004
Lansing, Michigan 48909

Attachment A

United SteelWorkers Production and Maintenance Local 1299

| JOB TITLE | NUMBER OF EMPLOYEES AFFECTED OR WHO MIGHT BE AFFECTED |
|---|--|
| Utility Person | 327 |
| Utility Technician | 479 |
| Operating Technician I | 264 |
| Operating Technician II/Hybrid | 66 |
| Senior Operating Technician | 14 |
| Maintenance Technician (Mechanical or Electical) | 654 |
| Learners | 38 |

United SteelWorkers Office and Technical Local 9264

| JOB TITLE | NUMBER OF EMPLOYEES AFFECTED OR WHO MIGHT BE AFFECTED |
|--------------------------|--|
| Clerical I | 0 |
| Clerical II | 62 |
| Analytical/Technical I | 49 |
| Analytical/Technical II | 0 |
| Analytical/Technical III | 0 |



JENNIFER M. GRANHOLM
GOVERNOR

STATE OF MICHIGAN
DEPARTMENT OF LABOR & ECONOMIC GROWTH
LANSING

STANLEY "SKIP" PRUSS
DIRECTOR

December 9, 2008

Mr. Karl G. Kocsis
Manager of Employee Relations
United States Steel Corporation
Great Lakes Works
1 Quality Drive
Ecorse, Michigan 48220

Dear Mr. Kocsis:

This letter serves as confirmation that on December 9, 2008, the State of Michigan's Rapid Response Section in the Michigan Department of Labor & Economic Growth received your correspondence dated December 4, regarding the layoffs at the facility located at #1 Quality Drive, Ecorse, Michigan. This information has been forwarded to the Michigan Unemployment Insurance Agency and the local Michigan Works! Agency that provide additional training and assistance specifically to dislocated workers.

A staff person from our office will be contacting you or your designated representative in the near future in order to discuss various services and programs that may be available to those affected workers.

Thank you for your cooperation.

Sincerely,

Chong-Anna Canfora, Director
Rapid Response Section

CAC:pv

DLEG is an equal opportunity employer/program.
Auxiliary aids, services and other reasonable accommodations are available upon request to individuals with disabilities.

File
GOFF Y

DETROIT ELECTRO-COATINGS CO., L.L.C.

2703 23rd Street
Detroit, Michigan 48216

April 15, 2008

Deborah Hennessey
Workforce Transition Unit
Michigan Department of Career Development
Workforce Programs
Victor Office Center-5th Floor
201 North Washington Square
Lansing, Michigan 48913

Re: Detroit Electro-Coatings, Co., L.L.C.
WARN Act/UAW Region 1-A/UAW Local #174

Dear Sir/Madame:

Please see attached letters sent to our union and non-represented employees.

Very truly yours,

DETROIT ELECTRO-COATINGS CO., L.L.C

Sheryl Thomas

Sheryl Thomas, Human Resources Manager

/st

Enclosures as delineated:

1. Non-union notice and list effected
2. Union notice and seniority list

cc: Kwame M. Kilpatrick, Mayor-Detroit, Michigan w/enclosures

RECEIVED

APR 18 2008

RAPID RESPONSE
WORKFORCE PROGRAMS



DETROIT ELECTRO-COATINGS CO., L.L.C.
2703 23rd Street
Detroit, Michigan 48216
313-897-2277

TO: DEC NON-UNION EMPLOYEES (LAID OFF AND TO-BE-LAID-OFF)
FROM: SHERYL THOMAS, HUMAN RESOURCES MANAGER
DATE: 04/15/08
RE: DETROIT ELECTRO-COATINGS, CO., L.L.C./WARN ACT
NOTIFICATION

On April 15, 2008 the attached letter was either handed to and/or sent to the UAW #174. Beginning with the unforeseeable loss of our major job on one day's notice in October 2007, and now after months of unsuccessful quotes for work, and our failed attempt to secure, at contract expiration, labor cost reductions, the owners have decided to cease operations.

The Company had hoped all layoffs to date would be temporary and the layoff protections in the Union Agreement could serve as our guide for weathering the economic downturn. Adding to the trauma, the business environment has been devastated by suppliers' bankruptcies, *i.e.* Tower Automotive, Collins & Aikman, Oxford, Trim Trends, Visteon, Plastech, Midwest, Delphi and others – all of whom are in trouble. The multi-week American Axle strike has added to it. This is your WARN Act mass layoff and faltering company notice and your layoff will likely be permanent. For those still working, any layoff will be considered permanent. No bumping rights exist. Please contact me when or if you need more information or updates

/st



**DIVERSIFIED DISTRIBUTION
SYSTEMS, INC.**

2828 - 10th Ave. S., Suite 200
Minneapolis, MN 55407

January 31, 2008

Deborah E. Hennessey, Section Chief
Rapid Response Section
Bureau of Workforce Programs
Michigan Department of Labor & Economic Growth
Victor Office Center - 5th Floor
201 N. Washington Square
Lansing, MI 48913

Re: Plant Closings and Mass Layoff

Dear Ms. Hennessey:

This letter will serve as official notice that Diversified Distribution Systems, Inc. (also known as "DDS") will be closing production plants and engaging in a mass layoff of employees. This notice is being provided to you pursuant to the Worker Adjustment and Retraining Notification Act of 1988, 29 U.S.C. §2101, *et seq.* ("WARN").

1. The Name and Address of The Employment Sites Where The Plant Closings Will Occur.

Diversified Distribution Systems, Inc.
13600 Fullerton
Detroit, Michigan 48228

Diversified Distribution Systems, Inc.
12678 Burt Road
Detroit, Michigan 48223

Diversified Distribution Systems, Inc.
Gateway
12601 Southfield Fwy., Building B
Detroit, Michigan 48223

2. The Name and Address Of The Employment Site Where Mass Layoffs Will Occur.

Diversified Distribution Systems, Inc.
14451 West Chicago
Detroit, Michigan 48228

3. Whether the Planned Actions Are Temporary or Permanent; Whether the Plant Closings Are Temporary Or Permanent.

The above-identified plant closings and job layoffs are permanent

Phone 1-612-813-5200
Fax 1-612-813-5205

4. The Expected Date Of The First Separation And the Anticipated Schedule For Making Separations.

We anticipate that DDS will permanently terminate the employment of certain employees beginning on April 2, 2008 and continuing through June 20, 2008.

5. The Job Titles Of Positions To Be Affected And The Number Of Affected Employees In Each Classification.

| <u>Affected Position</u> | <u>Number of Employees</u> | <u>Anticipated Separation Date</u> |
|--------------------------|----------------------------|------------------------------------|
| Materials Handler | 22 | April 2, 2008 |
| Team Lead | 1 | April 2, 2008 |
| Materials Handler | 9 | April 25, 2008 |
| Team Lead | 1 | April 25, 2008 |
| General Office | 1 | May 30, 2008 |
| Manager | 1 | May 30, 2008 |
| Materials Handler | 14 | May 30, 2008 |
| Team Lead | 4 | May 30, 2008 |
| Manager | 3 | June 20, 2008 |
| Materials Handler | 1 | June 20, 2008 |
| Team Lead | 2 | June 20, 2008 |

6. An Indication As To Whether Bumping Rights Exist.

No "bumping" rights exist for the listed positions.

7. The Name Of Each Union Representing The Affected Employees, and the Name and Address of the Chief Elected Officer Of Each Union.

The employees holding affected positions are not represented by a union

8. The Name and Telephone Number of a Company Official To Contact For Further Information.

Mary Lou PirkI
2828 10th Avenue South
Minneapolis, MN 55407
Telephone: 612-813-5242
Fax: 612-813-5217
Email: mpirkI@ddsjit.com

Very truly yours,

Steve Masica (mlp)

Steve Masica
Regional Operations Manager

Light Vehicle Systems**ArvinMeritor**ArvinMeritor OE, LLC
6401 Fort Street
Detroit, MI 48209

arvinmeritor.com

NOTICE

To: Kwame M. Kilpatrick, Mayor, City of Detroit
Deborah E. Hennessey, Bureau of Workforce Programs
Sharon McPhail, Detroit Workforce Development Department

From: ArvinMeritor, Inc.
6401 W. Fort St
Detroit, MI 48209

Date: December 13, 2007

Pursuant to the Worker Adjustment and Retraining Notification Act ("WARN"), we regret to inform you that ArvinMeritor, Inc. will be indefinitely laying off 47 employees at its Detroit facility located at 6401 W. Fort St. This action is expected to be permanent in nature. The employee's permanent layoffs are expected to commence on February 4, 2008.

The number of workers who hold affected jobs in each job classification, the job titles of the affected positions, and schedule of separations are as shown on Exhibit "A" which is attached and made a part of this notice.

Also, Exhibit "B" which is also attached and made a part of this notice is a listing of the number of workers who are already laid off (and who presently have recall rights), shown by job titles.

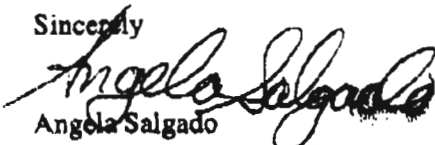
Bumping rights exist for affected union-represented employees and such employees will be affected in accordance with the provisions of the collective bargaining agreement. Non-union employee have no bumping rights.

The union representatives of the affected union-represented employees are:

Johnny Cartagena: Intnl Rep
Manuel Gonzalez: Plant Chairperson
Ken Halliburton: Union Committeeperson
Eric Sanders: Union Committeeperson

For further information regarding this action, please contact Angela Salgado at the number listed below.

Sincerely



Angela Salgado
Human Resource Team Leader
313-551-2409

Exhibit "A"

| | Hire Date | NAME | Shift | Job Title |
|----|-----------|------|-------|-----------------------|
| 1 | 07/30/01 | | 2 | Production Technician |
| 2 | 07/30/01 | | 1 | Production Technician |
| 3 | 07/30/01 | | 1 | Production Technician |
| 4 | 08/08/01 | | 1 | Material Technician |
| 5 | 08/13/01 | | 1 | Production Technician |
| 6 | 08/13/01 | | 1 | Production Technician |
| 7 | 08/13/01 | | 1 | Production Technician |
| 8 | 08/13/01 | | 2 | Production Technician |
| 9 | 08/20/01 | | 1 | Line Leader |
| 10 | 08/27/01 | | 2 | Production Technician |
| 11 | 08/27/01 | | 2 | Production Technician |
| 12 | 08/27/01 | | 2 | Production Technician |
| 13 | 08/27/01 | | 2 | Production Technician |
| 14 | 08/27/01 | | 2 | Production Technician |
| 15 | 08/27/01 | | 2 | Production Technician |
| 16 | 08/10/01 | | 2 | Production Technician |
| 17 | 09/10/01 | | 2 | Production Technician |
| 18 | 09/10/01 | | 2 | Production Technician |
| 19 | 09/17/01 | | 2 | Production Technician |
| 20 | 09/17/01 | | 2 | Production Technician |
| 21 | 09/25/01 | | 2 | Production Technician |
| 22 | 09/25/01 | | 1 | Material Technician |
| 23 | 09/25/01 | | 1 | Line Leader |
| 24 | 09/24/02 | | 1 | Production Technician |
| 25 | 09/01/02 | | 2 | Production Technician |
| 26 | 09/30/02 | | 1 | Production Technician |
| 27 | 09/30/02 | | 1 | Production Technician |
| 28 | 09/30/02 | | 2 | Production Technician |
| 29 | 09/30/02 | | 2 | Production Technician |
| 30 | 09/30/02 | | 1 | Material Technician |
| 31 | 09/30/02 | | 2 | Line Leader |

Exhibit "A"

| | | | | |
|----|----------|--|---|-----------------------|
| 31 | 09/30/02 | | 2 | Production Technician |
| 32 | 09/30/02 | | 1 | Material Technician |
| 33 | 09/30/02 | | 2 | Line Leader |
| 34 | 12/18/02 | | 2 | Production Technician |
| 35 | 07/24/03 | | 2 | Production Technician |
| 36 | 07/24/03 | | 1 | Production Technician |
| 37 | 07/24/03 | | 2 | Production Technician |
| 38 | 07/24/03 | | 2 | Production Technician |
| 39 | 07/24/03 | | 2 | Production Technician |
| 40 | 07/24/03 | | 2 | Production Technician |
| 41 | 07/24/03 | | 2 | Production Technician |
| 42 | 07/24/03 | | 1 | Material Technician |
| 43 | 08/11/03 | | 1 | Material Technician |
| 44 | 10/20/03 | | 2 | Production Technician |
| 45 | 11/24/03 | | 2 | Production Technician |
| 46 | 11/24/03 | | 1 | Material Technician |
| 47 | 12/08/03 | | 1 | Production Technician |

Exhibit "B"

| | Hire Date | NAME | Shift | Job Title |
|----|-----------|------|-------|-----------------------|
| 1 | 10/20/03 | | 2 | Line Leader |
| 2 | 12/08/03 | | 1 | Production Technician |
| 3 | 12/08/03 | | 2 | Production Technician |
| 4 | 12/08/03 | | 1 | Production Technician |
| 5 | 12/08/03 | | 2 | Production Technician |
| 6 | 12/08/03 | | 2 | Production Technician |
| 7 | 12/08/03 | | 2 | Production Technician |
| 8 | 12/08/03 | | 1 | Production Technician |
| 9 | 12/08/03 | | 1 | Production Technician |
| 10 | 12/08/03 | | 2 | Material Technician |
| 11 | 12/08/03 | | 2 | Production Technician |
| 12 | 12/08/03 | | 2 | Material Technician |
| 13 | 04/28/04 | | 1 | Production Technician |
| 14 | 04/30/04 | | 2 | Production Technician |
| 15 | 05/03/04 | | 2 | Production Technician |
| 16 | 05/03/04 | | 2 | Production Technician |
| 17 | 05/03/04 | | 2 | Production Technician |
| 18 | 05/03/04 | | 2 | Production Technician |
| 19 | 05/07/04 | | 2 | Line Leader |
| 20 | 05/10/04 | | 2 | Production Technician |
| 21 | 05/13/04 | | 2 | Production Technician |
| 22 | 05/26/04 | | 2 | Production Technician |
| 23 | 06/07/04 | | 2 | Line Leader |
| 24 | 06/09/04 | | 2 | Production Technician |
| 25 | 06/21/04 | | 2 | Maintenance A |

Exhibit "B"

| | Hire Date | NAME | Shift | Job Title |
|----|-----------|------|-------|-----------------------|
| 26 | 06/28/04 | | 1 | Production Technician |
| 27 | 06/28/04 | | 2 | Production Technician |
| 28 | 06/28/04 | | 2 | Production Technician |
| 29 | 06/28/04 | | 1 | Line Leader |
| 30 | 06/28/04 | | 1 | Production Technician |
| 31 | 08/28/04 | | 2 | Material Technician |
| 32 | 08/28/04 | | 2 | Production Technician |
| 33 | 06/28/04 | | 1 | Production Technician |
| 34 | 06/28/04 | | 1 | Production Technician |
| 35 | 06/28/04 | | 2 | Production Technician |
| 36 | 07/05/04 | | 1 | Production Technician |
| 37 | 07/05/04 | | 2 | Production Technician |
| 38 | 08/16/04 | | 1 | Production Technician |
| 39 | 08/16/04 | | 1 | Production Technician |
| 40 | 08/16/04 | | 2 | Production Technician |
| 41 | 08/16/04 | | 1 | Production Technician |
| 42 | 08/16/04 | | 2 | Production Technician |
| 43 | 08/16/04 | | 1 | Material Technician |
| 44 | 08/16/04 | | 2 | Production Technician |
| 45 | 08/16/04 | | 1 | Production Technician |
| 46 | 08/16/04 | | 1 | Production Technician |
| 47 | 08/16/04 | | 1 | Material Technician |
| 48 | 08/16/04 | | 2 | Production Technician |
| 49 | 08/16/04 | | 1 | Production Technician |
| 50 | 08/16/04 | | 1 | Production Technician |

Exhibit "B"

| | Hire Date | NAME | Shift | Job Title |
|----|-----------|------|-------|-----------------------|
| 51 | 08/16/04 | | 2 | Production Technician |
| 52 | 08/16/04 | | 1 | Production Technician |
| 63 | 08/16/04 | | 2 | Production Technician |
| 54 | 08/16/04 | | 2 | Material Technician |
| 55 | 08/16/04 | | 2 | Production Technician |
| 56 | 09/13/04 | | 1 | Production Technician |
| 67 | 09/13/04 | | 1 | Production Technician |
| 58 | 09/13/04 | | 2 | Production Technician |
| 69 | 09/13/04 | | 2 | Production Technician |
| 60 | 09/13/04 | | 1 | Production Technician |
| 61 | 09/13/04 | | 2 | Production Technician |
| 62 | 09/13/04 | | 1 | Production Technician |
| 63 | 09/13/04 | | 2 | Production Technician |
| 64 | 09/13/04 | | 1 | Production Technician |
| 65 | 09/13/04 | | 1 | Production Technician |

November 4, 2009

**NOTICE OF POTENTIAL EMPLOYMENT
LOSSES UNDER THE FEDERAL W.A.R.N.**

To: State of Michigan
Department of Labor and Economic Growth
Labor Market Information & Strategic Initiatives
Suite 9-100 Cadillac Place
3032 West Grand Blvd.
Detroit, Michigan 48202-6032

In compliance with the federal W.A.R.N. Act, we are writing to inform you that the Stamp & Assembly operations of Bing Metals Group LLC may be sold in a sale of assets on November 13, 2009 and as a result more than 50 employees may suffer an "employment loss" within the meaning of the statute. The Company has not previously provided W.A.R.N. Notice to the State of Michigan because of prior communications from the prospective asset purchaser Oakland Stamping LLC leading us to believe that Oakland was prepared to commit to hire the requisite number of Stamp & Assembly employees at the time of the sale so that W.A.R.N. Notice would not be required. However, Bing Metals Group LLC has very recently learned that the prospective buyer will not commit at this time to hire the adequate number of employees, and we are accordingly providing you this reduced notice of a potential "plant closing" within the meaning of W.A.R.N. due to unforeseen circumstances.

The Stamp & Assembly Operations of the Bing Metals Group primarily located at 1100 and 1200 Woodland, Detroit, Michigan 48211. Three Hundred and fifty employees may be affected by the potential sale of assets. The final date of separation may be November 13, 2009.

For further information, please contact me at 313- 852-7410.

Sincerely,



Kirk Lewis, President/CEO
Bing Metals Group, LLC



July 6, 2009

Erica Kimble
City of Detroit Director
SEIU, Local 3
1274 Library Street
Suite 300
Detroit, MI 48226

RECEIVED

JUL 07 2009

RAPID RESPONSE
WORKFORCE PROGRAMS

Re: WARN Act Notice

Dear Ms. Kimble:

Caraco Pharmaceutical Laboratories, Ltd. (the "Company") is furnishing notification under the Worker Adjustment and Retraining Notification Act ("WARN Act") for layoffs at its facilities located at 1150 Elijah McCoy Dr, Detroit, MI 48202 and 24700 Crestview Court, Farmington Hills, MI 48335. The layoffs occurred starting on June 29, 2009 as a result of action taken by the U.S. Food and Drug Administration ("FDA") in closing down certain of the Company's operations. Notice is being given now, rather than in advance of the layoffs, because the Company did not reasonably foresee that the FDA would take the action that it did.

At this point the possible resumption of the closed down operations, in whole or part, depends on the outcome of proceedings with the FDA. As we are not able to state with assurance whether the layoffs will be permanent or temporary, we advise those receiving this notice to assume that the layoffs are permanent.

By copy of this letter, the following have also been given notice of the layoffs:

Tom Balanoss, President, SEIU Local 1, 111 East Wacker Dr, Chicago, IL 60601

Erica Kimble, City Director, SEIU - Local 3, 1274 Library Street, Suite 300, Detroit, MI 48226

Christopher Siller, Representative, SEIU - Local 3, 1274 Library Street, Suite 300, Detroit, MI 48226

Chong-Anna Canfora, Director, Rapid Response Section, Michigan Department of Labor & Economic Growth, 611 West Ottawa Street, 4th Floor, Lansing, MI 48933

David Bing, Mayor of Detroit, 2 Woodward Avenue, #1126, Detroit, MI 48226-3443



The copy of this notice that is sent to the local governments and State of Michigan office includes a list of affected positions by job title and statement of the number of employees in each classification. The copy of this notice that is sent to the Union (and Union officials) identified above contains the above information and the names of the affected workers. In accordance with the labor agreement between the Company and the Union, no "bumping rights" exist for employees represented by the Union. With respect to the non-represented salaried employees receiving this notice, no "bumping rights exist.

If you need additional information, please contact me at (313) 556-4106.

Sincerely,

Caraco Pharmaceutical Laboratories, Ltd.

A handwritten signature in black ink, appearing to read "Ken Mance", is written over a horizontal line.

Ken Mance
Senior Manager, Human Resources

cc: Daniel H. Movens
All affected non-bargaining unit employees

**Effectuated Positions by Title
July 6, 2009**

| Job Title | Number of Laid Off Employees |
|-----------------------------|-------------------------------------|
| Asst Mgr - Compression | 1 |
| Asst Mgr - Packaging | 1 |
| Asst Mgr-Compression/Coat | 1 |
| Asst Spvr - Granulation | 1 |
| Chemist I | 4 |
| Chemist II | 1 |
| Clozapine Compliance Mgr | 1 |
| Coating Operator | 11 |
| Commercial Assistant | 1 |
| Compression Operator | 86 |
| Data Research Analyst | 1 |
| Dispensing Operators | 31 |
| Dispensing Supervisors | 4 |
| Documentation Specialist | 3 |
| Exec Asst - Sales & Mktg | 1 |
| Facilities Administrator | 1 |
| Facilities Technician | 1 |
| Granulation Operator | 77 |
| Group Leader - Packaging | 10 |
| Hi Lo Driver | 6 |
| Hi Lo Driver/Materl Handler | 1 |
| Inventory Specialty | 1 |
| Lab Assistant | 1 |
| Label Room Technician | 4 |
| Machine Technician | 3 |
| Maintenance Technician | 1 |
| Manufacturing Supervisor | 2 |
| Material Handler | 5 |
| Mechanical Technician | 1 |
| Mfg Manager Dispensing | 1 |
| Packaging Manager | 1 |
| Packaging Operator | 72 |
| Purchasing Assistant | 1 |
| QA Inspector | 5 |
| QE Technician | 1 |
| Quality Assurance Spvr | 1 |
| Quality Assurance Tech | 2 |
| Quality Auditor | 8 |
| Receiving Supervisor | 1 |
| Return Specialist | 1 |
| Sect Leader - Granulation | 6 |

**Effected Positions by Title
July 8, 2009**

| | |
|---------------------------|------------|
| Section Leader Receiving | 1 |
| Shipping Supervisor | 1 |
| Sr Mgr - Manufacturing | 3 |
| Sr R&D Technician | 1 |
| Sr Spvsr Manufacturing | 1 |
| Sr Spvsr Quality Assuranc | 1 |
| Supervisor - Granulation | 2 |
| Supervisor - Packaging | 4 |
| Technical Manager | 1 |
| Technical Writer | 1 |
| Technician | 3 |
| Validation Engineer | 1 |
| TOTAL | 362 |



Detroit Media Partnership
Michigan's Information Leader

615 W. Lafayette Blvd.
Detroit, MI 48226

Kristi B. Bowden
Vice President, Human Resources
313-222-2061
313-222-5426 Fax
kbowden@dnps.com

April 13, 2009

Ms. Chong-Anna Canfora
Director, Rapid Response Unit
Michigan Department of Labor & Economic Growth
611 West Ottawa, 4th Floor,
PO Box 30004
Lansing, MI 48909

Dear Ms. Canfora:

This notice is being provided to you by the Observer & Eccentric and Hometown papers under and pursuant to the federal WARN Act.

The Observer & Eccentric and Hometown papers have created a new business model which ceases publication of the **Birmingham, West Bloomfield, Troy and Rochester** editions of the Eccentric. In addition, **Southfield** will become part of a multi-community newspaper published on Sunday only.

This business plan will take effect on May 30th 2009. We anticipate this will result in approximately 44 employees being laid off. Employees will be paid through June 11th and then receive severance, where applicable.

Several of these employees are represented by a labor organization. I have met with and notified representatives of Local 13N and Local 22 to inform them of these decisions.

You may contact me directly with any questions.

Sincerely

Kristi B. Bowden
VP/Human Resources

CC: Mayor of Detroit



COPY

May 8, 2009

RECEIVED

VIA FEDERAL EXPRESS

MAY 11 2009

Michigan Department of Labor & Economic Growth
Rapid Response Section
611 West Ottawa Street, 4th Floor
P.O. Box 30004
Lansing, Michigan 48909

RAPID RESPONSE
WORKFORCE PROGRAM

**Re: Mass Layoff at American Axle & Manufacturing, Inc.'s
Detroit Manufacturing Center**

Dear Rapid Response Section:

This letter is written pursuant to the Worker Adjustment and Retraining Notification ("WARN") Act, 29 U.S.C. § 2101 *et seq.*, to notify you that American Axle & Manufacturing, Inc. ("AAM") currently expects a mass layoff at the Detroit Manufacturing Complex ("DMC"), located at 1840 Holbrook, Detroit, Michigan, 48212, which will occur in phases commencing on May 25, 2009. The mass layoff will result in temporary but indefinite layoffs of employees in the UAW local bargaining unit, in order of seniority within equalization groups pursuant to the local collective bargaining agreement ("CBA"). It will also result in permanent layoffs of non-union employees at the DMC. This action is the result of unexpected massive reductions in production volumes necessitated by: (1) General Motors' unanticipated announcement that it will be shutting down a large number of its manufacturing facilities for an extended period this Summer, and (2) Chrysler LLC's recent declaration of bankruptcy and its indefinite and unanticipated shutdown of all of its plant operations while the bankruptcy is pending. Due to this unforeseen development and its dramatic impact on AAM's production volumes, AAM is unable to provide a full 60 days of notice to the UAW and non-union employees who will be impacted by this mass layoff. As indicated, as to the UAW employees who will be impacted by this layoff, it is intended that this layoff will be temporary, but given the economic uncertainties facing the automotive industry generally and AAM in particular, the duration of the layoff cannot at this time be determined. Although we hope that business conditions will begin to improve in the third quarter of 2009, it is possible that the layoff of UAW employees could extend beyond six months. The layoffs of non-union employees will, however, be permanent.

As indicated, it is currently anticipated that the mass layoff will occur in phases, beginning for the UAW represented employees with the 14-day period between May 25, 2009 and June 7, 2009. AAM expects that additional phases of the mass layoff will be implemented between June 8, 2009 and June 21, 2009 and between June 22, 2009 and July 5, 2009. The layoff of non-union employees will begin and be completed during the 14-day period between June 8, 2009 and June

21, 2009. AAM currently anticipates that this mass layoff will affect 744 UAW-represented employees and 103 non-union employees.

Union-Represented Employees: A list of the affected UAW positions and the number of UAW employees in those positions is attached for each phase of the mass layoff. These affected employees do not have bumping rights to displace other the DMC employees from their jobs due to the mass layoff. Prior to the periods during which the three phases of the mass layoff are implemented, certain of the afore-mentioned affected UAW employees may, pursuant to the CBA, voluntarily transfer to other positions in the DMC that are slated for layoff during a later phase of the mass layoff. Likewise, the DMC will be canvassing higher seniority UAW employees in each affected equalization group to determine, pursuant to the CBA, whether any such employees want to volunteer for layoff. AAM cannot anticipate whether such internal movement will occur or whether higher seniority UAW employees will volunteer for layoff, nor can AAM anticipate which UAW employees might be impacted by such actions, because decisions to voluntarily transfer to other jobs or to volunteer for termination are discretionary on the part of employees. Future notices will be sent to you as additional terminations occur.

The affected UAW-represented employees are represented by the International Union, United Automobile, Aerospace and Agricultural Implement Workers of America, UAW Local 235. The name and addresses of the chief elected officers of the international and local union are as follows:

Ronald Gettelfinger
President
International Union, UAW
8000 East Jefferson
Detroit, MI 48214

Bill Alford
President
UAW Local 235
2140 Holbrook Avenue
Detroit, MI 48212

Dana Edwards
Chairman
UAW Local 235
2140 Holbrook Avenue
Detroit, MI 48212

Non-Union Employees: The exact magnitude of the layoff of non-union employees, the positions affected and the identity of the non-union employees selected for permanent layoff have not yet been determined. This is due, in part, to the pending completion of a Voluntary Salaried Retirement Incentive Program ("VSRIP") that is currently in effect and which is expected to be completed on June 4, 2009. It is also due, in part, to uncertainty about the current economic climate in the automotive industry, the viability of our current production plans and the changing needs of our automotive customers. As indicated, it is currently anticipated that the mass layoff will impact non-union employees during the 14-day period between June 8, 2009 and June 21, 2009. These

affected employees do not have bumping rights to displace other DMC employees from their jobs due to the mass layoff. When the exact number, job titles and identity of workers to be affected have been determined, we will update this letter. In the interim, we have issued WARN notice letters to all DMC non-union employees who may be affected by this mass layoff. We have enclosed a list of the non-union positions that may be affected by the layoff and the number of employees currently in each of those positions.

For further information regarding the mass layoff at the DMC, please contact me at (313) 758-2013.

For your information, a copy of this notice is also being sent to the Mayor of the City of Detroit.

The information and notice in this letter are based on the best information currently available. Various factors may change the timing of the DMC mass layoff. We will keep you informed of any significant changes to the information above if and when such changes occur.

Sincerely,

A handwritten signature in black ink, appearing to read 'Roy Frederickson', with a large, loopy flourish extending from the end of the signature.

Roy Frederickson
Plant Personnel Director

cc: Attachment

List of Affected UAW Positions

| | | | | |
|--------------------------------|-----|-----|----|----|
| Adjuster-Pyrometer & Heat Cont | 0 | 2 | 0 | 0 |
| Adjuster-Pyro HC Instrmts-AITS | 0 | 1 | 0 | 0 |
| Quality Mechanical Technician | 236 | 101 | 0 | 3 |
| Commodity | 35 | 18 | 0 | 0 |
| Qlty Mechanical Techni Linkage | 33 | 0 | 32 | 20 |
| Sr. Qlty Mechanical Technician | 120 | 97 | 4 | 1 |
| Factory Support | 81 | 34 | 9 | 1 |
| Bricklayer-Furnace Builder | 1 | 0 | 1 | 0 |
| Carpenter | 2 | 0 | 1 | 0 |
| Cutter Grinder | 0 | 8 | 0 | 0 |
| Electrical | 18 | 14 | 9 | 0 |
| Gear Cutter-Experimental | 3 | 2 | 0 | 0 |
| Gear Cutter-Experimental-AITS | 0 | 1 | 0 | 0 |
| HVAC-Heat Ventilation Air Cond | 0 | 1 | 0 | 0 |
| HVAC - AITS | 0 | 0 | 1 | 0 |
| "Inspector-Tool, Die & Fixture | 1 | 1 | 0 | 0 |
| Machine Repair | 26 | 14 | 3 | 0 |
| Mechanical Technician | 11 | 8 | 8 | 0 |
| Painter and Glazier | 3 | 1 | 1 | 0 |
| Pipefitter-Leader | 0 | 0 | 1 | 0 |
| Pipefitter | 7 | 7 | 7 | 0 |
| Tinsmith & Layout Sheet Metal | 2 | 2 | 2 | 0 |
| Toolmaker-Leader | 2 | 1 | 0 | 0 |
| Toolmaker | 11 | 5 | 4 | 0 |
| Welder-Gas & Arc (Tool & Die) | 2 | 2 | 2 | 0 |
| Diemaker-Copper Electrodes | 3 | 0 | 0 | 0 |
| Toolmaker (Machinist) | 2 | 7 | 0 | 0 |
| "Inspector Tool, Die & Fixture | 3 | 4 | 2 | 0 |
| Insp Tool, Die & Fixture-AITS | 1 | 0 | 0 | 0 |

List of Affected Non-Union Positions

| | |
|--------------------------------|---|
| Secretary | 1 |
| Specialized Clerk | 1 |
| Manager Facilities | 1 |
| Analyst Industrial Engineering | 1 |
| Senior Analyst Program Plng | 1 |
| General Manager DMC | 1 |
| Senior Facilities Engineer | 1 |
| Utilities Engineer Site Wide | 1 |
| Industrial Engineer | 1 |
| Supv Tooling Cutter Grind | 1 |
| Supervisor Mfg Engineering | 2 |
| Manager Metallurgy | 1 |
| Metallurgist | 3 |
| Process Engineer | 3 |
| Senior Controls Engineer | 3 |
| Senior Electrical Engineer | 1 |
| Senior Industrial Engineer | 2 |
| Senior Mfg Engineer | 2 |
| Senior Process Engineer | 4 |
| Welding Engineer | 1 |
| Controls Engineer | 3 |
| Coordinator Capital Plan | 1 |
| Cost Analyst Program Planner | 1 |
| Manager Industrial Engineering | 1 |
| Manager Mfg Eng DMC | 1 |
| Supervisor Welding Engineering | 1 |
| Manager Cost & General Accting | 1 |
| Sr Manager Plant Finance | 1 |
| Plant Audit Coordinator | 1 |
| Supervisor Finance Operations | 1 |
| Cost Analyst | 1 |
| Production Planner/Analyst | 1 |
| Personnel Director DMC | 1 |
| Attendance Representative | 1 |
| Manager Environmental Systems | 1 |
| Manager Medical, Hlth & Safety | 1 |
| Manager Labor Relations | 1 |
| Manager Personnel Admin | 1 |
| Senior Human Resources Rep | 1 |
| Senior Labor Relations Rep | 1 |
| Benefits Representative | 1 |
| Manager Mfg 2nd shift | 1 |

List of Affected Non-Union Positions

| | |
|--------------------------------|---|
| | |
| Secretary | 1 |
| Specialized Clerk | 1 |
| Manager Facilities | 1 |
| Analyst Industrial Engineering | 1 |
| Senior Analyst Program Plng | 1 |
| General Manager DMC | 1 |
| Senior Facilities Engineer | 1 |
| Utilities Engineer Site Wide | 1 |
| Industrial Engineer | 1 |
| Supv Tooling Cutter Grind | 1 |
| Supervisor Mfg Engineering | 2 |
| Manager Metallurgy | 1 |
| Metallurgist | 3 |
| Process Engineer | 3 |
| Senior Controls Engineer | 3 |
| Senior Electrical Engineer | 1 |
| Senior Industrial Engineer | 2 |
| Senior Mfg Engineer | 2 |
| Senior Process Engineer | 4 |
| Welding Engineer | 1 |
| Controls Engineer | 3 |
| Coordinator Capital Plan | 1 |
| Cost Analyst Program Planner | 1 |
| Manager Industrial Engineering | 1 |
| Manager Mfg Eng DMC | 1 |
| Supervisor Welding Engineering | 1 |
| Manager Cost & General Accting | 1 |
| Sr Manager Plant Finance | 1 |
| Plant Audit Coordinator | 1 |
| Supervisor Finance Operations | 1 |
| Cost Analyst | 1 |
| Production Planner/Analyst | 1 |
| Personnel Director DMC | 1 |
| Attendance Representative | 1 |
| Manager Environmental Systems | 1 |
| Manager Medical, Hlth & Safety | 1 |
| Manager Labor Relations | 1 |
| Manager Personnel Admin | 1 |
| Senior Human Resources Rep | 1 |
| Senior Labor Relations Rep | 1 |
| Benefits Representative | 1 |
| Manager Mfg 2nd shift | 1 |

January 29, 2009

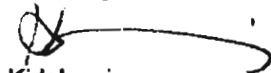
NOTICE OF PLANT CLOSING

State of Michigan
Department of Labor and Economic Growth
Labor Market Information & Strategic Initiatives
Suite 9-100 Cadillac Place
3032 West Grand Blvd.
Detroit, MI 48202

In compliance with the Federal W.A.R.N. Act, we regret to inform you that Bing Metals Assembly, a subsidiary of The Bing Metals Group will cease operations on April 6, 2009, as a result of the struggling auto industry. Bing Metals Assembly is located at 1112 Rosedale Court, Detroit, Michigan 48211. 65 employees will be affected by the closing. The final date of separation will be determined once we meet with our Customers; however, it will not be sooner than April 6, 2009.

For further information, please contact me at (313) 852-7410.

Sincerely,



Kirk Lewis
President & CEO
Bing Metals Assembly

RECEIVED

FEB 10 2009

RAPID RESPONSE
WORKFORCE PROGRAMS

Feb. 17. 2009 4:29PM

No. 6081 P. 1



Bing Metals Assembly
A subsidiary of The Bing Metals Group
1112 Rosedale Court
Detroit, MI 48211

February 13, 2009

NOTICE OF PLANT CLOSING

To: State of Michigan
Department of Labor and Economic Growth
Labor Market Information & Strategic Initiatives
Suite 9-100 Cadillac Place
3032 West Grand Blvd.
Detroit, Michigan 48202-6032

In compliance with the federal W.A.R.N. Act, we regret to inform you that Bing Metals Assembly, a subsidiary of the Bing Metals Group, will cease operations on February 13, 2009.

We were informed by Magna International late yesterday, February 12, 2009 that Magna was canceling the contract for the work being done by Bing Metals Assembly effective after the first shift today, February 13, 2009. Work performed under this contract was the sole operation being performed by Bing Metals Assembly thus we must close the plant immediately. This sudden cancellation of the contract by Magna was unforeseeable by us and thus we were unable to provide 60 days advance notice of the closing.

Bing Metals Assembly is located at 1112 Rosedale Court, Detroit, Michigan 48211. Sixty-six (66) employees will be affected by the closing. The final date of separation will be February 13, 2009.

For further information, please contact me at 313-852-7410.

Sincerely,

Kirk Lewis, President/CEO
Bing Metals Assembly

RECEIVED

FEB 17 2009

RAPID RESPONSE
WORKFORCE PROGRAM



January 29, 2009

Department of Labor
Energy, Labor, & Economic Growth
P.O. Box 30004
Lansing, MI 48909

DELEG
Directors Office

FEB 02 2009

RE: FormTech Industries LLC – Detroit Michigan Plant Closing Notification

Dear Department of Labor,

Effective January 29, 2009, FormTech Industries LLC will be taking steps to close its plant located at 19001 Glendale Avenue, Detroit, Michigan 48223. This will be a permanent closing of the entire plant and will result in a permanent layoff of all employees for the attached listed positions represented by Local 174, UAW. The plant closing will be accomplished through a phase-out of operations beginning on or about January 29th, 2009 and is expected to be completed by the estimated date of June 30, 2009.

Employees will be provided as much advance notice as possible regarding their last day of work during this phase-out period.

This notice is provided in accordance with the requirements of the Federal WARN Act (Public Law 100-379). For further information, please contact Perry Williams, Human Resources Manager, 2727 W. Fourteen Mile Rd., Royal Oak, MI 48073, or at 248-597-3800.

Sincerely,

A handwritten signature in black ink, appearing to read "Perry Williams", written over a horizontal line.

Perry Williams
Human Resources Manager
FormTech Industries LLC

RECEIVED

FEB 02 2009

RAPID RESPONSE
WORKFORCE PROGRAMS

**ATTACHMENT : FOR GOV'T OFFICES – WARN ACT LETTERS - AFFECTED JOBS AND
NUMBER OF EMPLOYEES.**

The following is a listing of the FormTech Detroit, Michigan job positions being affected with the number of employees in each job classification :

| | | |
|---------------------|-----------------------------|---|
| Managers : | Manufacturing Manager (1) | / |
| | Quality Manager (1) | |
| | Materials Manger (1) | |
| | Project Manager (1) | |
| Production Control: | Material Schedules (1) | |
| Engineering: | Manufacturing Engineers (3) | |
| ; Supervisors: | Production Supervisors (3) | |
| Hourly: | Machine Operator (7) | |
| | Press Operator (19) | |
| | Crib Attendant (5) | |
| | Heat Treat Oper (8) | |
| | Quality Tech's (1) | |
| | Skilled Trades (10) | |

The below listed Union Officials representing the attached employees have been provided notices under the WARN Act (Public Law 100-379).

; Ms. Deborah Buzzy
UAW International Representative – Region 1

Mr. Steve Fox
Plant Chairman – UAW Plant Committee

August 4, 2010

Chong-Anna Canfora, Director
Rapid Response Section
Michigan Department of Labor and Economic Growth
611 West Ottawa Street
Lansing, MI 48933

Dear Sir/Madam:

This is a revised Notice pursuant to the provisions of the Workers' Adjustment and Retraining Notification Act. Michigan Waste Energy, Inc. ("Michigan Waste"), previously gave notice that it anticipated permanently laying off all of its approximately 150 employees at its Detroit facility beginning on August 31, 2010.

Because of changing circumstances, the contemplated layoffs will not be effectuated on August 31, 2010, and operations at the Michigan Waste Detroit facility will continue for at least the next 60 days. During that period of time, Thermal Ventures II, LP ("Thermal"), will continue to determine whether it will acquire ownership of Michigan Waste and continue its operations at the Michigan Waste Detroit facility.

However, should Thermal decide not to purchase Michigan Waste, Michigan Waste anticipates that it will cease operations at the facility and permanently layoff all Michigan Waste employees beginning on September 30, 2010. The employment of each individual laid off on or after September 30, 2010, will be terminated as of the effective date of the lay off.

The job titles for the positions to be affected and the number of employees currently in each affected job classification are identified on the attached list. Local 324 of the International Union of Operating Engineers represents many of the employees to be permanently laid off. The name and address of its chief elected officer is:

Mr. John Hamilton
Business Manager
International Union of Operating
Engineers, Local 324
500 Hulet Drive
Bloomfield Twp., MI 48302

RECEIVED IN

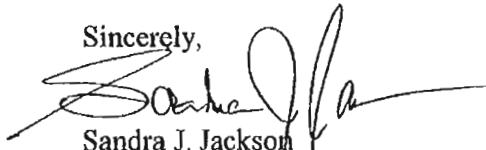
AUG 10 2010

RAPID RESPONSE



If you have any questions regarding this matter, you may contact Jeff Tabaka, Great Lakes Human Resources Manager, at (313) 972-4634 or Sandra Jackson, Senior Director, Human Resources, at (973) 244-5545.

Sincerely,



Sandra J. Jackson
Sr. Director, Human Resources

Attachment

Michigan Waste Energy: Total Headcount August 2010

| Job Classification | Number of Employees |
|--------------------------------|---------------------|
| Accounting Clerk | 1 |
| Administrative Assistant II | 1 |
| Asst. Auxiliary - Power Block | 11 |
| Auxiliary Operator | 1 |
| Auxiliary Operator-Power Block | 7 |
| Auxiliary Operator-Process | 23 |
| Buyer I | 1 |
| Chief Engineer | 1 |
| Control Room Operator-Process | 4 |
| Control Room Oper-Power Block | 3 |
| E & I Superintendent | 1 |
| Electrical & Instrument Tech | 6 |
| Engineer | 1 |
| Environmental Engineer | 1 |
| Equipment Operator | 4 |
| Facility Accountant | 1 |
| Facility Controller | 1 |
| Lead Electrical & Instr. Tech | 1 |
| Lead Maintenance Mechanic | 3 |
| Lead Mechanic/Welder | 1 |
| Lead Storekeeper | 1 |
| Maintenance Helper | 1 |
| Maintenance Helper/Welder | 1 |
| Maintenance Mechanic | 19 |
| Maintenance Mechanic/Welder | 3 |
| Maintenance Planner/Scheduler | 1 |
| Maintenance Supervisor | 4 |
| Mobile Equipment Lead Mechanic | 1 |
| Mobile Equipment Mechanic | 3 |
| Planning & Scheduling Coordina | 2 |
| Safety Engineer | 1 |
| Senior Equip Operator-Process | 4 |
| Shift Supervisor | 1 |
| Shift Supervisor-Power Block | 4 |
| Shift Supervisor-Process | 4 |
| Site Appearance Supervisor | 1 |
| Storekeeper | 1 |
| Utility Operator | 5 |
| Utility Operator - Power Block | 1 |
| Utility Operator-Process | 9 |
| Waste Process Superintendent | 1 |
| Total | 171 |



January 5, 2010

Ms. Deborah Hennessy
Workforce Transition Unit
Michigan Career of Development Workforce Programs
Victor Office Center – 5th Floor
201 North Washington Square
Lansing, Michigan 48913

RE: WARN Notice

Dear Ms. Hennessy,

This letter is to fulfill the requirements of the WARN Notice.

The syncreon Facility (formerly TDS/US Automotive Logistics) located at 11851 Freud Street, Detroit, Michigan 48214 is notifying the State of Michigan and the International Union, United Automobile, Aerospace and Agricultural Implement Workers of America (UAW) of the closure of the Detroit/ Freud Street plant. Following a recent meeting with Chrysler Management on the status of syncreon's contracts it has been confirmed that the Detroit operation will be closing effective March 12, 2010 as Chrysler has elected not to renew their contract with syncreon.

The positions affected will be Production Employees, Truck Drivers, Plant Manager, Operations Manager, Plant Liason, Quality Manager, Engineer, OSC, Materials Manager, Maintenance, Operations Supervisors, Material Supervisor, Material Analyst, Human Resources Generalist, Epic Counter. The closure will impact approximately 103 people consisting of (75) Production Employees, (13) Truck Drivers, (1) Plant Manager, (1) Operations Manager, (1) Plant Liason, (1) Quality Manager, (1) Engineer, (1) OSC, (1) Material Managers, (1) Maintenance, (3) Operations Supervisors, (1) Material Supervisor, (1) Material Analyst, (1) Human Resources Generalist and (1) Epic Counter.

The company will follow the layoff procedure outlined in Article VII, of the current labor agreement to determine the employees to be laid off.

We will be in communication and will be working with you as we go forward in finalizing our plans for this layoff. I will be your contact person in this process, so please feel free to call me with any questions you may have.

Sincerely,

Shannon Hensley
Regional Human Resources Manager – Michig--
Cell: (586) 557-7061

| | | | | | |
|-------------------|-----------|---------|------------|------------|---|
| Post-It® Fax Note | 7671 | Date | 1/8/10 | # of pages | 1 |
| To | Pam Vance | From | Kim Fedewa | | |
| Co./Dept | | Co. | | | |
| Phone # | | Phone # | 241-4663 | | |
| Fax # | 34648 | Fax # | | | |

January 24, 2011

Chong-Anna Canfora
Director, Rapid Response Unit
Michigan Department of Labor and Economic Growth
201 N. Washington Square, Third Floor
Lansing, MI 48913

Re: Worker Adjustment and Retraining Notification Act Notice

Dear Ms. Canfora:

This notice is being provided pursuant to the Worker Adjustment and Retraining Notification Act ("WARN") and for purposes limited to WARN only. Chrysler Group LLC will idle its Detroit Axle Plant located at 6700 Lynch Rd. Detroit, Michigan 48234-4119 in March 2011. As a result, it is anticipated that employment losses of up to approximately 390 employees working at the Detroit Axle Plant will begin on or about March 25, 2011 or 14 days thereafter. These actions are expected to be permanent.

Attached to this notice is a layoff summary report. There may be "bumping rights" with respect to this layoff. Employees may have layoff benefits available to them through their applicable collective bargaining agreements or company-sponsored benefits plans, if eligible.

The unions and their chief elected officers representing affected employees are:

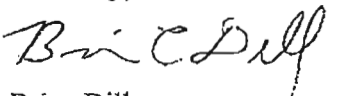
Rich Boyer
UAW Local 961 President
7575 Lynch Rd.
Detroit, MI 48234

Jeff Hagler
UAW Local 412
2005 Tobsal Court
Warren, MI 48091

Tom Brenner
UAW Local 889
2005 Tobsal Court
Warren, MI 48091

For further information or if you have any questions regarding this matter, please contact me at (313) 252-2609.

Sincerely,


Brian Dilley
Human Resources Manager

Attachment

RECEIVED IN

JAN 25 2011

RAPID RESPONSE

Detroit Axle Plant Idling - Manpower Reduction Detail

| Job Code Title | Number of Employees |
|-------------------------------------|---------------------|
| Hourly | |
| Skilled Trade | 255 |
| Non Skilled Production | 88 |
| Hourly Total | 343 |
| Salary | |
| Salary Bargaining Unit | 13 |
| Salary Non-Bargaining Unit | |
| Director | 1 |
| Senior Professionals | 1 |
| Mid Level Professionals | 18 |
| Professionals | 14 |
| Salary Non Bargaining Unit Total | 34 |
| Total DAP Employees Impacted | 390 |

**CERTIFIED MAIL
RETURN RECEIPT REQUESTED**

September 6, 2012

WARN Act Officer
State of Michigan
Department of Labor
Workforce Development Agency, State of Michigan
Workforce Investment Act Section
Victor Office Center
201 N. Washington Sq., 5th Floor
Lansing, Michigan 48913

RECEIVED

SEP 10 2012

WIA
WORKFORCE PROGRAMS

RE: Worker Adjustment and Retraining Notification Act

Automotive Components Carrier, Inc.
1241 14TH Street
Detroit, MI 48216

Dear WARN Act Officer:

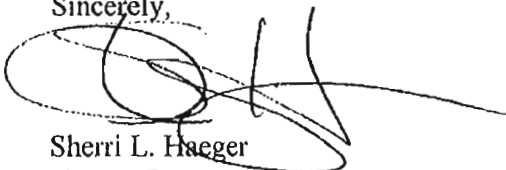
This letter is to inform you that the undersigned represents Automotive Components Carrier, Inc. ("ACC"). This letter constitutes written notice to you pursuant to the notice requirements of the WARN Act legislation. ACC maintains a terminal at 1241 14TH Street, Detroit, MI 48216

At present, ACC employs approximately 100 individuals at its Detroit location. The individuals employed by ACC are represented for purposes of collective bargaining by the UAW, Local Union 659.

Due to the unexpected loss of a fair market bid, ACC will no longer be providing General Motor's ("GM") with certain transportation services, and will permanently cease operations in support of this account at its Detroit terminal effective with the close of business on September 30, 2012. That closure will result in the permanent layoff of all of the individuals identified on the attached Exhibit. (See Attached Layoff List)

We deeply regret having to provide you with this notification. If you should have any questions regarding this matter, do not hesitate to contact me at (313)212-5530.

Sincerely,



Sherri L. Haeger
Human Resources
Penske Logistics

May 4, 2012

VIA USPS
Stephanie L. Beckhorn
Manager, WIA Section
Workforce Development Agency
201 N. Washington Square
Lansing, MI 48913

VIA USPS
Dave Bing
Mayor
2 Woodward Avenue
Suite 1126
Detroit, MI 48226

VIA USPS
Robert A. Ficano
Wayne County Executive
500 Griswold, Seventh Floor
Detroit, MI 48226

RECEIVED

MAY 07 2012

WIA
WORKFORCE PROGRAMS

Re: Conditional Notice Pursuant to the Worker Adjustment and Retraining Notification Act

Dear Ms. Beckhorn:

Hostess Brands, Inc. (including its affiliate Interstate Brands Corporation, "Hostess" or the "Company") filed for chapter 11 relief on January 11, 2012 (the "Filing"). The Company has been actively engaged in discussions with various lenders and potential purchasers regarding Hostess' restructuring both before and after the Filing. Our primary focus is to complete our restructuring of the Company and emerge from chapter 11 as a viable company. However, it is possible that, despite our best efforts, certain events may occur that would require Hostess to sell all or portions of its business and/or wind down its operations and liquidate.

Despite the uncertainty of what may happen, the federal Worker Adjustment and Retraining Notification Act and certain related State statutes (collectively, "WARN") generally require employers to provide advance notice in the event of certain covered employment actions. To comply with any WARN obligations Hostess may have, this letter is intended to give you conditional notice that, based upon the best information reasonably available to Hostess at this time, it is possible that one of the following events may occur:

- The board of directors authorizes, or seeks court authorization for, the pursuit of a sale of all or a substantial portion of all of Hostess' assets;
- The board of directors authorizes, or seeks court authorization for, Hostess to stop pursuing the restructuring of its business;
- More than 20% of Hostess' aggregate workforce is laid off after January 11, 2012;
- Hostess receives an unsatisfactory resolution of its pending motion before the bankruptcy court regarding certain modifications to its collective bargaining agreements with the Bakers and/or the Teamsters;

- There is a strike, walkout, lockout, slowdown or other work stoppage that is likely to have a material adverse effect on Hostess; or
- Hostess seeks bankruptcy court approval to commence a sale of property while in bankruptcy which accounts for more than 20% of Hostess' consolidated net sales as reported on Hostess' financial statements for the twelve-month period preceding January 11, 2012.

If one of these events occurs, Hostess may begin the process of permanently ceasing operations, and significantly scaling down operations at its Detroit MI - 14300 Tireman located at 14300 Tireman, Detroit, MI 48228-6100, as early as 60 days from the receipt of this notice. In such an event, Hostess currently expects substantially all employee separations to occur within 60 days of the receipt of this notice or within a 14-day period thereafter. At the end of this process, the entire Detroit MI - 14300 Tireman would be permanently closed. There will be no bumping rights available to employees in this circumstance.

A listing of the job titles of the positions that we would expect to be affected, and the names of the employees in each of those job classifications is attached as Attachment A.

Some of the affected employees are represented by one of the twelve unions listed below. The chief elected union officers and their addresses are:

James P. Hoffa
General President
International Brotherhood of Teamsters
25 Louisiana Avenue, N.W.
Washington, D.C. 20001

Frank Hurt
International President
Bakery, Confectionery, Tobacco Workers, and Grain Millers International Union
10401 Connecticut Avenue
Kensington, MD 20895-3951

John P. Ryan
International President
Glass, Molders, Pottery Plastics & Allied Workers International Union
608 E. Baltimore Pike
Media, PA 19063-1735

Thomas Buffenbarger
President
International Association of Machinists and Aerospace Workers
9000 Machinists Place
Upper Marlboro, MD 20772-2687

George J. Francisco, Jr.
President
International Brotherhood of Fireman and Oilers
1900 L. Street NW, Suite 502
Washington, DC 20036

Vincent J. Giblin
General President

International Union of Operating Engineers
1125 17th Street, NW
Washington, DC 20036

Michael Malecki
President
United Brotherhood of Carpenters Millwright and Mill Cabinet
101 Constitution Ave NW, 10th Floor
Washington, D.C. 20001

Michael Goodwin
President
Office and Professional Employees International Union
265 W. 14th Street, Suite 610
New York, NY 10011

Stuart Appelbaum
President
Retail, Wholesale, and Department Store Unions
30 East 29th Street
New York, NY 10016

Ron Gettelfinger
President
United Automobile, Aerospace & Agricultural Implement Workers of America
8000 East Jefferson Avenue
Detroit, MI 48214

Joseph C. Hansen
President
United Food and Commercial Workers International Union
1775 K Street, NW
Washington, DC 20006

Leo W. Gerard
International President
United Steelworkers of America
Five Gateway Center
Pittsburgh, PA 15222

Hostess has sent notice to the International Presidents of the above-listed unions and provided copies to their Local Business Agents.

Again, our primary focus is to complete our restructuring and emerge from chapter 11 as a viable Company. If you have any questions, or would like further information, please contact our AskHR call center at 1-800-Hostess (1-800-467-8377).

Very truly yours,



Christopher J. Knipp

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MAR 12 2012

WIA
WORKFORCE PROGRAMS



Starcom™

March 9, 2012

VIA FEDERAL EXPRESS

Teresa Keyton, WIA Secretary
Bureau of Workforce Transformation
Victor Office Center - 5th Floor
201 N. Washington Square
Lansing, MI 48913

Robert A. Ficano
Wayne County Executive
Office of the Wayne County Executive
500 Griswold
Detroit, MI 48226

Honorable Dave Bing, Mayor
City of Detroit
Coleman A. Young Municipal Center
Suite 1126
Detroit, MI 48226

**Re: Notice of Mass Lay-offs in Detroit,
Michigan**

Dear Sir or Madam:

As a result of the loss of business from a key customer, we are forced to scale back the operations at our facilities located at 150 W. Jefferson Suite 400 in Detroit, Michigan, and 3310 W. Big Beaver Road, Suite 107 in Troy, Michigan. We expect to eliminate 80 positions in Detroit and no positions in Troy effective the close of business on May 8, 2012. There are no unions representing the affected employees. This action is expected to be permanent and no bumping rights exist. For further information, you may contact me, Alison Moriarty, SVP Group Director, Human Resources. I may be reached at 312-220-5065.

Very truly yours,


Alison Moriarty

SVP, Group Director
Human Resources
Starcom U.S.A.